

**GENERAL MEETING OF THE BOARD OF DIRECTORS
OF THE
CENTRAL TEXAS REGIONAL MOBILITY AUTHORITY**

RESOLUTION NO. 11-078

**APPROVE A WORK AUTHORIZATION FOR FY 2012 UNDER THE GEC MASTER
CONTRACT WITH HNTB CORPORATION RELATING TO TRUST INDENTURE
OBLIGATIONS, TOLL OPERATIONS AND MAINTENANCE, ROADWAY
OPERATIONS AND MAINTENANCE, TECHNOLOGY SYSTEMS SUPPORT,
FINANCIAL PLANNING SUPPORT, AND GENERAL PROGRAM SUPPORT.**

WHEREAS, HNTB Corporation (“HNTB”) serves as a general engineering consultant to the Central Texas Regional Mobility Authority (“CTRMA”) under the Agreement for General Consulting Civil Engineering Services effective January 1, 2010 (the “Agreement”); and

WHEREAS, HNTB Is is authorized to provide general support services for CTRMA operations pursuant to the Agreement; and

WHEREAS, HNTB and the Executive Director have discussed and agreed to a proposed work authorization under the Agreement, a copy of which is attached and incorporated into this resolution as Attachment A, that sets forth a scope of services for the continuation of support services related to CTRMA operations through June 30, 2012; and

WHEREAS, the Executive Director recommends approval of the proposed work authorization.

NOW THEREFORE, BE IT RESOLVED that the Board of Directors approves the proposed work authorization in the form or substantially the same form as Attachment A; and

BE IT FURTHER RESOLVED that the work authorization, as approved, may be finalized and executed by the Executive Director on behalf of CTRMA.

Adopted by the Board of Directors of the Central Texas Regional Mobility Authority on the 29th day of June, 2011.

Submitted and reviewed by:

Approved:



Andrew Martin
General Counsel for the Central
Texas Regional Mobility Authority



Ray A. Wilkerson
Chairman, Board of Directors
Resolution Number: 11-078
Date Passed: 6/29/11

ATTACHMENT "A" TO RESOLUTION 11-078

PROPOSED WORK AUTHORIZATION NO. 9
WITH HNTB CORPORATION

[on the following 12 pages]

APPENDIX D

WORK AUTHORIZATION

WORK AUTHORIZATION NO. 9.0

This Work Authorization is made as of this 1st day of July, 2011, under the terms and conditions established in the AGREEMENT FOR GENERAL CONSULTING ENGINEERING SERVICES, dated as of December 23rd, 2009 (the "Agreement"), between the Central Texas Regional Mobility Authority ("Authority") and **HNTB Corporation** ("GEC"). This Work Authorization is made for the following purpose, consistent with the services defined in the Agreement:

FY 2012 Operations and Trust Indenture Obligations

Section A. - Scope of Services

A.1. GEC shall perform the following Services:

Please reference Attachment A – Scope of Work

A.2. The following Services are not included in this Work Authorization, but shall be provided as Additional Services if authorized or confirmed in writing by the Authority.

Please reference Attachment A – Scope of Work

A.3. In conjunction with the performance of the foregoing Services, GEC shall provide the following submittals/deliverables (Documents) to the Authority:

Please reference Attachment A – Scope of Work

Section B. - Schedule

GEC shall perform the Services and deliver the related Documents (if any) according to the following schedule:

WA No. 9 Services defined herein shall expire June 30, 2012.

Section C. - Compensation

C.1. In return for the performance of the foregoing obligations, the Authority shall pay to the GEC the amount not to exceed **\$1,302,500** based on a Cost Plus fee listed in Attachment B – Fee Estimate. Compensation shall be in accordance with the Agreement.

The Authority and the GEC agree that the budget amounts contained in Attachment B-Fee Estimate for the various companies and firms composing the GEC are estimates and that these individual figures may be redistributed and/or adjusted as necessary over the duration of this Work Authorization. The GEC may alter the compensation distribution between tasks or work assignments to be consistent with the Services actually rendered within the total

Work Authorization amount. The GEC shall not exceed the maximum amount payable without prior written permission by the Authority.

C.2. Compensation for Additional Services (if any) shall be paid by the Authority to the GEC according to the terms of a future Work Authorization.

Section D. - Authority's Responsibilities

The Authority shall perform and/or provide the following in a timely manner so as not to delay the Services of the GEC. Unless otherwise provided in this Work Authorization, the Authority shall bear all costs incident to compliance with the following:

N/A

Section E. - Other Provisions

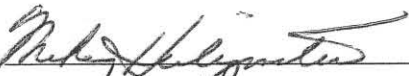
The parties agree to the following provisions with respect to this specific Work Authorization:

N/A

Except to the extent expressly modified herein, all terms and conditions of the Agreement shall continue in full force and effect.


Authority:

**CENTRAL TEXAS REGIONAL
MOBILITY AUTHORITY**

By: 
Name: MIKE HEILIGENSTEIN
Title: EXECUTIVE DIRECTOR
Date: 6/29/11

GEC:

HNTB Corporation

By: 
Name: Glenn B. Gregory, Jr.
Title: Vice President
Date: 6/28/11

CENTRAL TEXAS RMA
ATTACHMENT A – SCOPE OF SERVICES

WORK AUTHORIZATION NO. 9

SERVICES TO BE PROVIDED BY THE GENERAL ENGINEERING CONSULTANT
(GEC)

General

This scope of services includes professional services and associated deliverables required by the Authority from July 1, 2011 through June 30, 2012.

The services to be performed by the GEC will include, but not be limited to, those services required to assist the Central Texas Regional Mobility Authority (the Authority) in meeting the Trust Indenture Obligations; general engineering assistance; assistance in managing operations and maintenance activities; project engineering feasibility services; support in contract development, review and administration; assistance with technology systems and communications networks management; general project development services; supporting public information and community development; special activities/tasks; and any additional activities as requested.

The tasks in this scope of services will not be performed or the funds utilized until directed by the Authority.

1) TRUST INDENTURE OBLIGATIONS

The GEC shall serve as the Authority's "General Engineering Consultant" as defined and set forth in current and future Authority Trust Agreements, performing the responsibilities of the General Engineering Consultant as assigned by the Trust Indenture, the related Bond Resolutions and amending and supplemental resolutions thereto. These responsibilities include, but are not limited to, the following:

- a) In connection with the issuance of any "Additional Bonds" under future Authority bond issues, issue such certificates as are required to be delivered by the Authority's GEC, including a certificate setting forth the GEC's opinions as to the following for each of the fiscal years specified in the Trust Agreement ensuing the Estimated Date of Completion, or in the case of refunding bonds, next ensuing date of said certificate, all as more specifically described in the Trust Agreements:
 - 1) The aggregate estimated amount of the cost of the acquisition or construction of the project for which the bonds are to be issued;
 - 2) The estimated date on which said project will be placed in operation (the "Estimated Date of Completion");
 - 3) The estimated amount of "Operating Expenses", as defined in the existing Trust Agreement.

- b) In connection with the Authority's acquisition of toll collection equipment, evaluate, and if appropriate, issue a written opinion regarding the Authority's entering into lease-purchase or lease-rental agreements for the acquisition of such equipment, all as more specifically described in the Trust Agreements.
- c) In connection with the Authority's acquisition by condemnation, or by a means other than condemnation, of any real property or other property, provide a signed statement certifying that in the GEC's opinion the acquisition of such property is necessary or advisable in connection with the construction, operation or maintenance of the applicable project, all as more specifically described in the Trust Agreements.
- d) In connection with all items payable on account of all obligations incurred for construction or engineering work (other than that performed by the GEC) and for acquisition of materials, equipment or supplies (other than for administrative office purposes) and for labor hired by the Authority to do construction work, and with respect to all items of payment to be made in reimbursing utility, railroad companies or others for obligations incurred by them pursuant to agreement with the Authority, provide a statement signed by the GEC and attached to or made a part of such requisition, certifying that each such obligation has been properly incurred and is then due and unpaid, that such obligation is a proper charge against the "Construction Fund" or similar term, as defined in the Trust Agreements, and that, insofar as such obligation was incurred for work, materials, equipment or supplies, such work was actually performed, or such materials, equipment or supplies were actually installed, or delivered at the site of the work for that purpose, or delivered for storage or fabrication at a place or places approved by the GEC, all as more specifically described in the Trust Agreements.
- e) Renewal and Replacement Fund: In conjunction with disbursement of monies held for the credit of the Renewal and Replacement Fund, review and approve payment of the cost of repairs or replacements resulting from an emergency caused by some extraordinary occurrence so characterized by a certificate stating that the monies in the Reserve Fund and insurance proceeds, if any, available therefore are insufficient to meet such emergency.
- f) In connection with the Authority's construction of any project, prepare quarterly progress reports in connection with the construction of that project, and in connection with such construction including current projections with respect to:
 - 1) the date on which such Project will be opened for traffic, unless such Project shall have been opened for traffic prior to the date of such report;
 - 2) the date on which the construction of such Project will be completed;
 - 3) the Cost of such Project; and
 - 4) the amount of funds required each six (6) months during the remaining estimated period of construction to pay the costs of the Project exclusive of funds provided for construction contingencies, and accompanied by a progress schedule for such construction, and further including, as to construction, comparisons between the actual times elapsed and the actual costs, and the original estimates of such times and costs, all as more specifically described in the Trust Agreements. Schedules and projects of the cost to complete may be provided by others.

- g) In connection with the completion of a project and the disposition of the balance in the Construction Fund:
 - 1) Review and approve the certification stating the date of such completion and signed by the Authority; and
 - 2) Issue a certificate stating the amount, if any, required in the GEC's opinion for the payment of any remaining part of the cost of the project, all as specifically described in the Trust Agreements.
- h) In connection with the issuance by the Authority's Traffic Engineers of a certificate regarding a proposed toll collecting plan and/or schedule of rates, issue a certificate stating the opinion of the GEC as to the amount of "Operating Expenses" or similar term, as defined in the Trust Agreements, during any pertinent fiscal year or period, assuming that the proposed plan for toll collecting facilities or schedule of rates of tolls had been in effect during such pertinent fiscal year or period, all as more specifically described in the Trust Agreements.
- i) Reconstruction, Application of Insurance Proceeds; If any material portion of the System shall be damaged or destroyed, the Authority shall, unless the Authority determines that it would not be beneficial to the System, as expeditiously as possible, cause the reconstruction or replacement thereof to be prosecuted continuously and diligently in accordance with plans and specifications approved by the GEC and the Authority if such plans and specifications are deemed necessary by such GEC and the Authority.
- j) Review and provide appropriate comments regarding the Authority's Annual Operating Budget prepared by the Authority, all as more specifically described in the Trust Agreements.
- k) Review and provide appropriate comments regarding the Authority's Annual Maintenance Budget prepared by the Authority, all as more specifically described in the Trust Agreements.
- l) Provide comments regarding the amounts to be established for the Authority's Annual Capital Budget for the ensuing Fiscal Year. The Annual Capital Budget prepared by the Authority will detail the Authority's planned capital expenditures during the ensuing Fiscal Year and the portion of capital expenditures expected to be funded from the Renewal and Replacement Fund. The Annual Capital Budget for each Fiscal Year shall include the expected beginning balance in the Renewal and Replacement Fund, the amounts to be transferred by the Trustee to the Renewal and Replacement Fund from the Revenue Fund, the amount of proceeds of Obligations expected to become available during the Fiscal Year, and the desired year-end balance in the Renewal and Replacement Fund, and shall be in the amount recommended.
- m) In connection with any notices, reports, or other instruments provided to the GEC by the Authority, the Trustee or others pursuant to the Trust Agreement, review such notices and promptly provide the Authority with review comments.
- n) In connection with the drafting of any offering document or document used in connection with the Authority's continuing disclosure obligation under the Securities and Exchange Commission Rule 15c(2)(12), the GEC will review the sections pertaining to:
 - 1) The description of the GEC;
 - 2) The status of toll projects; and
 - 3) The status of operation and maintenance of toll projects.

Following review of the applicable sections, GEC shall certify as to the correctness of the statements regarding (1) through (3) above.

The GEC will consent to the Authority's inclusion, transmittal or other use of any and all reports submitted to the Authority regarding the construction, operation, or maintenance of toll projects.

- o) To the extent requested, the GEC will attend and participate in meetings with credit rating agencies and prospective purchasers, underwriters or insurers of the Authority's bonds.
- p) Make a visual inspection of the physical condition of all elements of the System following the Substantial Completion of the initial Project funded with the Obligations. Bridge inspections for the National Bridge Inspection Program (NBI), in accordance with applicable Federal law, will be conducted by TxDOT, and it is anticipated that copies of all reports will be provided to CTRMA for their files.
 - 1) Obtain and review existing information pertaining to the conditions of the facilities and prepare a detailed inspection report identifying the conditions encountered.
 - 2) Refine, as appropriate, inspection procedures which shall be subject to review and approval by the Authority.
 - 3) Establish a detailed schedule for inspection of the facilities subject to the review and approval of the Authority.
- q) Based on the inspection of the Authority's System at least once each Fiscal Year and, on or before the 90th day prior to the end of the Fiscal Year, submit to the Authority a report setting forth:
 - 1) its findings as to whether the System has been maintained in good repair, working order and condition;
 - 2) its advice and opinions as to the proper maintenance, repair and operation of the System during the ensuing Fiscal Year;
 - 3) an estimate of the amount of money necessary for such purposes, including its opinions as to the total amounts and classifications of items and amounts that should be provided for in the Annual Operating Budget, the Annual Maintenance Budget and Annual Capital Budget for the next ensuing Fiscal Year; and

Copies of such reports shall be provided to the Trustee by the Authority.

2) OPERATIONS & MAINTENANCE SUPPORT

- a) Working at the direction of the Authority's Director of Engineering, assist in the management and continued development of the roadway and facility maintenance for the Authority's System. The basic tasks of the Maintenance Plan include the following:
 - 1) Continue to provide support to the Authority in the oversight, monitoring and administration of the Interlocal Agreements with TxDOT and local agencies;
 - 2) Review and update estimates of the quantities of the Authority's System's basic features and components as development of the System continues; and
 - 3) Assist the Authority in the procurement, administration and management of maintenance and operations agreements/contracts as appropriate and as requested by the Authority.

- b) Working at the direction of the Authority's Director of Operations, assist in the management, implementation, and continued development of operations activities and Operations Plan for the Authority's System, including toll collection operations, toll system support, traffic control, traffic enforcement, and incident management. The basic tasks of the Operations Plan consists of the following:
 - 1) Assist the Authority in the procurement, administration and management of contract operations service activities and agreements/contracts, as requested; and
 - 2) Prepare updates to the Operations Plan for the Authority's System as development and implementation of additional projects occur.
- c) Support the Authority in the identification and development of best business practices, Business Rules, Policies, Procedures and programmatic approaches, as requested.

3) DRIVEWAY AND UTILITY PERMITS

- a) Assist the Authority in Utility and Driveway Permits application review and administration activities, including:
 - 1) Review and revise the Permitting Process, including update of application forms, revisions to the process flow charts, and establishment of Permitting Fee Schedules.
 - 2) Communications to applicants, including transmittal of forms and permitting requirements.
 - 3) Provide review of permit applications and documentation, including preparation of requests of additional information and documentation.
 - 4) Prepare opinion for appropriate response to permit application.
 - 5) Follow-up on approved permits, including review of designs, monitoring construction, and documenting conformance with any and all criteria and standards and any specific permit requirements.

4) CONTRACT SUPPORT

The GEC shall provide support for the acquisition by the Authority of (1) professional services as defined in Section 2254.001 of the Texas Government Code, or any successor statute thereto, relative to the acquisition of architecture, professional engineering, and land surveying; (2) real estate appraisal, negotiation and other right-of-way services; (3) planning services; (4) other contractual services in support of the development of future projects; and (5) procurement of goods and other services from vendors. Contract Support basic tasks include, but are not limited to, the following:

- a) Preparation of Scope of Services/Contract Documents and special contract provisions; including initial draft, revisions and finalized versions;
- b) Assistance with Request for Qualifications/Proposal(s)/Scope packages and solicitation of proposals/bids; including advertising;
- c) Preparation of estimated staffing requirements and estimates of costs for proposed services;
- d) Preparation of milestone schedules of overall time relationships authorized for the performance of services and coordination between various entities that are to be involved in a project;

- e) Assistance in proposal/bid review, interviewing, evaluations, recommendation/selection, and negotiations, as requested;
- f) Assistance to the Authority in fee negotiations with selected consultants/vendors, including evaluating fee proposals;
- g) Preparation of contractual documents; obtaining TxDOT and FHWA approvals, as appropriate; and contract administration;
- h) Preparation of purchase order documents and administration;
- i) Preparation of Notice-to-Proceed materials;
- j) Reviewing and determining the validity of consultant/vendor claims for extra work, extension of time for performance of services and other claims;
- k) Preparation, issuance and processing of Requests for Qualifications/Proposal(s) for Supplemental Services/Supplemental Agreements/Change Orders to obtain the Authority's internal approvals;
- l) Reviewing, evaluating and approving consultants'/vendors' request for payment;
- m) Monitoring consultant/vendor performance of services to establish adequacy relative to contract intent; and
- n) Preparation of consultant termination agreements or certificates of completion and obtaining release and waiver of liens and claims.

5) TECHNOLOGY AND OPERATIONS OVERSIGHT AND CONSULTING SERVICES

The GEC will assist the Authority, as specifically requested, with general and administrative oversight, systems monitoring, project management, electronic data management, and general technology assistance. This includes creating and reviewing various documents, scheduling and attending all necessary meetings and technical reviews, providing cost control, project coordination, and providing direct support for reporting. In this regard, the GEC will provide technology consulting services and assistance in three specific areas, including General Technology Assistance, GIS, and ITS/Communications.

General Technology Assistance tasks include the following:

- a) Review, comment and resolve technical issues; attend technical reviews; attend coordination meetings; provide software development oversight; provide technical expertise to review products and progress specific to overall systems development, as requested by the Authority.
- b) Provide general technology assistance, as requested by the Authority.
- c) Support the continuing development of EDMS, as requested by the Authority.
- d) Continue to support the development and implementation of the Authority's System's Asset Management Program for the assets located at the 183A Field Operations Building and the Congress office, as requested by the Authority.

GIS Assistance tasks include the following:

- a) GIS Application Maintenance and Support

GEC will work with CTRMA staff to identify and document potential enhancements, and to quantify the development effort required to implement each enhancement. GEC will develop only those enhancements approved by CTRMA within the allocation of development hours provided within this work authorization or any supplemental agreements to this work authorization.

In addition to developing, testing and deploying new functionality, GEC will maintain and support the deployed GIS Intranet-based asset inventory map viewer application. Typical tasks associated with this effort include production environment support, quality assurance associated with releases of enhancements, installment of software patches, application performance tuning and minor application modifications such as changing an asset's symbol or color within the Intranet application.

ITS/Communications Assistance tasks include the following:

- a) The GEC will support the Authority in developing and expanding the toll collection facility communication network between various toll segments, the Authority's Administrative Offices, the Field Operations Building(s), the Customer Service Center (CSC) and the Violation Processing Center (VPC) as the Toll Road system is developed.

6) PUBLIC INFORMATION AND COMMUNICATIONS SUPPORT

The GEC will provide public information and communications support as requested by the Authority. The GEC will assist with preparation of informational materials, arrangements for the public meetings, presentations, and outreach related activities, as requested.

Public Outreach Activities

The GEC will assist with stakeholder meetings and formal presentations at these meetings at the request of the Authority. The GEC will meet with stakeholders as directed by the Authority. The stakeholders will include neighborhood associations, business groups, civic organizations, and area public officials. The specific tasks may include, but not limited to:

- a) Preparation of exhibits and audio/visual pieces for community meetings; including handouts, flyers, maps, posters, and PowerPoint. Preparation of videos and 3D animation will be completed under a Supplemental Work Authorization.
- b) Preparations for community meetings; including facility locations, issue identification, research, and coordination with the Authority.
- c) Attendance at and conducting community and neighborhood meetings; including set up, on-site assistance and follow-up.
- d) Preparation of meeting minutes and meeting summaries of stakeholder meetings.

Contractor Outreach Activities

- a) Supporting local contractor outreach activities as requested by the Authority; including developing meeting and bid notices, and assisting with meeting coordination and facilitation.
- b) Conducting outreach activities as requested by the Authority; including phone calls, follow-ups, informational research, and interaction with construction industry organizations and associations.

7) GENERAL PROGRAM SUPPORT

The GEC shall provide General Program Support, as specifically requested by the Authority. Tasks included under this heading include, but are not limited to, the following:

- a) Attendance at Authority Meetings
 - 1) GEC's Project Manager or designated alternate will attend all Board of Directors' Meetings, and a monthly status report of GEC activities will be provided. The Project Manager or designated alternate will be available to respond to questions that may be asked by the Board.
 - 2) Attendance at regularly scheduled and special staff meetings, as requested by the Authority.
 - 3) Attendance at regularly scheduled project status review meetings, including preparation of action items, budget status updates, and reporting documentation as may be requested by the Authority.
- b) Project Administration: Provide oversight, administration and support to include, but not limited to, progress reporting; invoicing; percentage complete graphics; DBE utilization summaries; and development of Work Authorizations and Supplemental Agreements including scope of services and fees.
- c) Consult, advise, and render views on general engineering issues which may arise.
- d) Represent the Authority at regional task teams meetings; Authority technical, staff, and legal counsel meetings; meetings with underwriters and rating agencies; agency coordination meetings; Technical Work Group meetings with TxDOT and/or other parties; and Capitol Area Metropolitan Planning Organization (CAMPO) meetings; and other meetings of governmental or quasi-governmental bodies, as specifically requested by the Authority.
- e) Assist the Authority in the development of its Strategic Plan.
- f) Support the Authority in the identification and development of best business practices and programmatic approaches, as requested by the Authority.
- g) Provide Authority personnel with design, drafting, and technology skills for assistance, as requested.
- h) Review and comment, as requested, on Studies, Reports, Construction Documents, Permit Applications, and Environmental Documents for projects which may, as determined by Authority, affect the Authority's System.
- i) Apprise the Authority's staff, consultants and/or Board of Directors of recent or innovative developments, trends or significant issues regarding turnpike design, mobility solutions, financing or operations that may be applicable to the Authority.

8) PROJECT ENGINEERING FEASIBILITY SERVICES

Concept Reports

- a) Concept reports identifying needed improvements and/or repairs will be prepared in a timely manner. These reports are excellent management tools to assist with the programming, budgeting and implementation of required improvement or repair projects. These reports will serve not only to provide upper management with the information required to make appropriate decisions regarding the proposed improvements or developing conditions, but they are a very effective tool to precisely define the necessary scope of the project, thus providing controls for design and construction costs and controlling the overall budgeting process. It is assumed that no more than three (3) projects will be identified. Upon request from the Authority, or upon approval of a Concept Report, the GEC may be directed to proceed with the preparation of the Preliminary Design and/or Final Design of the project.
- b) Preparation of Concept Reports will include but will not be limited to the following tasks:
- 1) Prepare Concept Reports identifying proposed improvements or deficient conditions, and proposing appropriate improvements, repairs or rehabilitation as requested by the Authority. The reports shall be presented in the following general manner:
 - Description of general problems and existing conditions.
 - Outline of the investigations and studies.
 - Recommendation required to solve the problem including alternatives considered.
 - Analysis of economic and/or other factors of the alternatives considered.
 - Description of the recommended facilities, including basic data and a general layout drawing showing the relationship of the proposed improvements to the existing facilities. Recommendations regarding operating and maintenance procedures.
 - Estimates of capital, operating, and maintenance costs of the recommended facilities. Schedule for the recommended improvements with staged construction or installation. Conclusions and recommendations.
 - Establish additional criteria and standards if necessary for design.
- c) The GEC will meet with the Director of Engineering or the Director of Operations and/or a representative to review the findings and recommendations of the GEC as set forth in the Concept Report. The Final Report will be presented to the Authority's Executive Director.

DELIVERABLES

Deliverables may include, but not be limited to, the following:

- Miscellaneous Correspondence
- Annual Inspection Report of Conditions
- GEC Annual Report
- Quarterly Reports for Construction Program
- Certification of invoices and progress reports
- Reports, exhibits, presentations, and whitepapers as requested
- Documents associated with the Authority's Board meetings
- Monthly invoices
- Monthly progress reports
- Concept Reports (3 Projects)

- Preliminary and Final drafts of proposals, reports, plans and applications
- Driveway and Utility Permit reviews
- Meeting Minutes and Summaries of Stakeholder Meetings
- Public Involvement Information Materials

[END OF SECTION]

TASK DESCRIPTION	CLASSIFICATION																						TOTAL HOURS BY TASK			
	Group Director / Program Manager	Department Manager	Sr. Advisor / Project Director	Project Manager II	Project/Sr. Engineer	Engineer III	Engineer II	Engineer I	Resident Engineer	Sr. Inspector	Inspector II	Sr. UD/LA	UPD II	Public Involvement Mgr	Sr. Public Involvement Rep.	Public Involvement Rep.	Sr. ITS Design Engineer	ITS Design Engineer	GIS Team Leader	GIS Analyst II	GIS Analyst I	Project Analyst		Admin. Assistant		
1.0 TRUST INDENTURE OBLIGATIONS																										
a. Bond Certifications	2	4																						6		
b. Evaluation of Toll Collection Equipment Acquisitions	2	4	8																					14		
c. Evaluation of Property Acquisitions	2	4		4	4																			16		
d. Invoice/Registration Certifications	8			8																				14		
e. Renewal & Replacement Fund Disbursements	2	12																				20		88		
f. Preparation of Quarterly Reports	4	4					60																	16		
g. Certification of Disposition of Construction Fund	1	7							8															5		
h. Certification of Operating Expenses for Toll Rate Schedule	1	4		4																				13		
i. Reconstruction/Application of Insurance Proceeds	1	4		8																				16		
j. Review of Annual Operating Budget	4	4						8																16		
k. Review of Annual Maintenance Budget	4	4						8																16		
l. Review of Annual Capital Budget/Renewal & Replacement Deposit	1	4		8																				13		
m. Review notices & reports	4	4		8																		16		16		
n. Review and Support of Bond Issuance	4	4		8																				8		
o. Participation in Rating Agency / Insurers Presentations	4	16		8	4	32	8																8	64		
p. Perform Detailed Annual Inspection	2	24																						16	50	
q. Prepare GEC Annual Report																									80	
SUBTOTAL	46	103	8	56	4	36	84	0	8	0	0	0	0	0	0	0	0	0	0	0	0	0	0	405		
2.0 OPERATIONS & MAINTENANCE SUPPORT																										
Assist in the Management of a Maintenance Plan																										
a.1. ILA Oversight & Monitoring	80	60		80		40																			380	
a.2. Review & Update Estimates and Contract Status	80	80		80		40					40	40	40										40	440		
a.3. Contract Administration	80	80		80		40																96	40	416		
Assist in the Management of an Operations Plan																										
b.1. Assist in Admin. & Mgmt	80	60		48		40																		40	288	
b.2. Operations Plan Updates	80	80	16			40																		40	288	
c. Best Business Practices/Policies Support	80	80	16			40																		32	40	288
SUBTOTAL	480	440	32	288	0	240	0	0	0	0	80	80	80	0	0	0	0	0	0	0	0	0	128	200	2048	
3.0 DRIVEWAY AND UTILITY PERMITS																										
a.1. Revise Permitting Process	8	24		12																					44	
a.2. Applications Processing				12																					12	24
a.3. Review of Permit Applications				12	16	40																			40	288
a.4. Prepare Permit Application Comments	4			12	16	40																			160	
a.5. Permit Monitoring and Administration	4			12	16	40			16	120															160	
SUBTOTAL	16	24	0	60	40	80	0	0	16	120	0	0	0	0	0	0	0	0	0	0	0	0	12	368		
4.0 CONTRACT SUPPORT																										
a. Preparation of Scope of Services / Contract Documents	24	32		32		16																			104	
b. Assistance with Requests of Qualifications/Proposals	24	32		32		16																			8	112
c. Preparation of Staffing Requirements and Estimates	24	32		32		16																			8	112
d. Preparation of Milestone Schedules	24	32		32		16	8	8																	104	
e. Assistance with Proposals/Bids Reviews	24	32		32		16	16																		120	
f. Assistance with Fee Negotiations	24	32		32		16																			88	
g. Preparation of Contract Documents / Contract Administration	24	32		32		16																			104	
h. Preparation of Purchase Order Documents	24	32		32		16																			100	
i. Preparation of Notice-to-Proceed materials	24	32		32		16																			104	
j. Review claims for Extra Work / Time Extensions	24	32		32		16																			96	
k. Preparation of Requests for Qualifications / Proposals	24	32		32		16																			8	120
l. Review consultants/vendors' requests for payment	24	32		32		16																			8	128
m. Monitoring consultant/vendor performance	24	32		32		16																			8	200
n. Preparation of Contract Closeout Documentation	24	32		32		16																			16	104
SUBTOTAL	336	448	0	448	0	184	24	0	24	24	32	0	0	0	0	24	0	0	0	0	0	0	0	52	1596	
5.0 TECHNOLOGY AND OPERATIONS OVERSIGHT																										
General Technology Assistance																										
a. Review / resolution of technical issues/products/developments		8		8													40	48							104	
b. Provide General Technology Assistance, as requested		8		8													40	48							104	
c. Support Development / Implementation of EDMS		8		8													40	20							76	
d. Support Development / Implementation of Asset Mgmt Program		8		16													40	16							80	
GIS Assistance																										
a. GIS Application Maintenance and Support			4																	24	200	24		4	256	
ITS/Communications Assistance																										
a. Support Development of Communication Network																	88	48							144	
SUBTOTAL	0	32	4	40	0	0	0	0	0	0	0	0	0	0	0	256	180	24	200	24	0	0	4	764		
6.0 PUBLIC INFORMATION AND COMMUNICATIONS SUPPORT																										
Public Outreach Activities																										
a. Preparation of Exhibits and PI Materials												40	120	8	8	40									216	
b. Preparations for Community Meetings														8	8	40									56	
c. Attendance and assistance at Meetings														8	8	40									16	
d. Preparation of Meeting Minutes and Summaries																16									16	
Contractor Outreach Activities																										
a. Assistance and Facilitating Meetings														8	8	24									40	
b. Conducting Outreach Activities	8	16		24										8	8	48									112	
SUBTOTAL	8	16	0	24	0	0	0	0	0	0	0	40	120	40	40	208	0	0	0	0	0	0	0	0	496	

TASK DESCRIPTION	CLASSIFICATION																					TOTAL HOURS BY TASK		
	Group Director / Program Manager	Department Manager	Sr. Advisor / Project Director	Project Manager II	Project/Sr. Engineer	Engineer III	Engineer II	Engineer I	Resident Engineer	Sr. Inspector	Inspector II	Sr. UDLA	UPD II	Public Involvement Mgr	Sr. Public Involvement Rep.	Public Involvement Rep.	Sr. ITS Design Engineer	ITS Design Engineer	GIS Team Leader	GIS Analyst II	GIS Analyst I		Project Analyst	Admin. Assistant
7.0 GENERAL PROGRAM SUPPORT																								144
a. Attendance at Authority Meetings	32	32	32	32								16												144
b. Project Administration Oversight and Support	32	32		32								16										64	48	224
c. Render Views on General Engineering Issues	24	24		40	16	16	16					16												152
d. Represent the Authority at Meetings, as requested	16	16		16								32												80
e. Assst in the development of the CTRMA's Strategic Plan	16		24																					40
f. Support Development of Best Business Practices and Program	16	32	16	8	16																			168
g. Provide Drafting / Technology Resources, as requested	16	24	24	24				40					64							48				152
h. Review of Studies and Reports	16	24	24	24																				88
i. Recent Innovations in Design/Finance/Transportation	24	24	24	8																				80
SUBTOTAL	176	184	120	160	32	16	16	40	0	0	0	80	64	0	0	0	0	0	0	48	0	144	48	1128
8.0 PROJECT ENGINEERING FEASIBILITY SERVICES																								0
a. Prepare Concept Reports (3 Projects)																								0
Existing Conditions & Program Requirements	40			48			96	24																208
Identification of Alternatives				48			48																	96
Alternatives Evaluation	40			64			192	16																332
Recommended Alternative	40			48			40																	128
Concept Estimate				24			40																	64
Criteria and Standards	24			24			40	24																112
Project Meetings	40			12			40	24																92
SUBTOTAL	184	0	0	288	0	0	456	64	0	0	0	0	264	0	0	0	0	0	24	248	24	272	376	7797
TOTAL HOURS	1,246	1,247	164	1,364	76	556	590	104	48	144	112	200	264	40	40	232	256	180	24	248	24	272	376	992
BASE RATE	\$ 97,759	\$ 75,456	\$ 109,956	\$ 33,300	\$ 48,672	\$ 42,648	\$ 33,800	\$ 31,500	\$ 51,240	\$ 34,500	\$ 24,900	\$ 51,350	\$ 26,500	\$ 42,300	\$ 33,400	\$ 23,650	\$ 55,750	\$ 45,900	\$ 48,800	\$ 26,150	\$ 21,400	\$ 32,000	\$ 24,350	\$ 441,378
TOTAL LABOR	\$ 121,846	\$ 94,104	\$ 18,031	\$ 72,703	\$ 3,547	\$ 23,706	\$ 19,604	\$ 3,276	\$ 2,460	\$ 4,968	\$ 2,789	\$ 10,270	\$ 6,996	\$ 1,692	\$ 1,336	\$ 5,487	\$ 14,272	\$ 8,262	\$ 1,171	\$ 6,485	\$ 514	\$ 8,704	\$ 9,156	\$ 17,044
LABOR BURDEN	\$ 226,829	\$ 175,184	\$ 33,566	\$ 135,343	\$ 6,603	\$ 44,130	\$ 36,495	\$ 6,099	\$ 4,579	\$ 9,249	\$ 5,191	\$ 19,119	\$ 13,024	\$ 3,150	\$ 2,487	\$ 10,214	\$ 26,569	\$ 15,381	\$ 2,180	\$ 12,073	\$ 956	\$ 16,203	\$ 17,044	\$ 821,670
TOTAL	\$ 348,675	\$ 269,289	\$ 51,597	\$ 208,046	\$ 10,150	\$ 67,836	\$ 56,099	\$ 9,375	\$ 7,038	\$ 14,217	\$ 7,980	\$ 29,390	\$ 20,020	\$ 4,842	\$ 3,823	\$ 15,701	\$ 40,841	\$ 23,643	\$ 3,352	\$ 18,558	\$ 1,470	\$ 24,907	\$ 26,200	\$ 1,263,048

EXPENSES	ITEM
MISCELLANEOUS EXPENSES	\$ 39,452
MISCELLANEOUS SUBCONSULTANTS	TBD - Fee Included in tasks above
SUBTOTAL	\$ 39,452

Estimated Subconsultant Fee = \$150,000

SUBTOTALS BY TASK	TOTAL HOURS	HNTB RAW LABOR	TOTAL LOADED FEE
1.0 TRUST INDENTURE OBLIGATIONS	405	\$ 22,567	\$ 64,579
2.0 OPERATIONS & MAINTENANCE SUPPORT	2,048	\$ 126,431	\$ 361,795
3.0 DRIVEWAY AND UTILITY PERMITS	368	\$ 17,104	\$ 48,944
4.0 CONTRACT SUPPORT	1,596	\$ 103,889	\$ 297,289
5.0 TECHNOLOGY AND OPERATIONS OVERSIGHT	764	\$ 34,533	\$ 98,819
6.0 PUBLIC INFORMATION AND COMMUNICATIONS SUPPORT	496	\$ 16,450	\$ 47,074
7.0 GENERAL PROGRAM SUPPORT	1,128	\$ 69,631	\$ 199,255
8.0 PROJECT ENGINEERING FEASIBILITY SERVICES	992	\$ 50,773	\$ 145,292
EXPENSES			\$ 39,452
JOB TOTALS	7,797	\$ 441,378	\$ 1,302,500