



**CENTRAL TEXAS
Regional Mobility Authority**

AGENDA ITEM #7 SUMMARY

Approve the budget for Fiscal Year 2016.

Strategic Plan Relevance: Regional Mobility

Department: Finance

Associated Costs: N/A

Funding Source: N/A

Board Action Required: Yes

Description of Matter:

Presentation and adoption of the proposed FY 2016 Budget.

Reference documentation: Draft Resolution adopting the FY 2016 Budget
Proposed FY 2016 Budget

Contact: Bill Chapman, Chief Financial Officer

**GENERAL MEETING OF THE BOARD OF DIRECTORS
OF THE
CENTRAL TEXAS REGIONAL MOBILITY AUTHORITY**

RESOLUTION NO. 15-___

APPROVING THE BUDGET FOR FISCAL YEAR 2016.

WHEREAS, the Central Texas Regional Mobility Authority (“Mobility Authority”) was created pursuant to the request of Travis and Williamson Counties and in accordance with provisions of the Transportation Code and the petition and approval process established in 43 Tex. Admin. Code § 26.01, *et. seq.* (the “RMA Rules”); and

WHEREAS, prudent management and fiscal oversight are overriding objectives of the Mobility Authority Board of Directors; and

WHEREAS, it is necessary and desirable to develop and adopt a budget for Mobility Authority operations for each fiscal year; and

WHEREAS, the Executive Director and staff have developed and recommend that the Board of Directors approve the budget for fiscal year 2015-2016 (“FY 2016”) attached as Exhibit 1.

NOW THEREFORE, BE IT RESOLVED that the Board of Directors approves the FY 2016 Budget attached as Exhibit 1; and

BE IT FURTHER RESOLVED that the FY 2016 Budget may be amended from time-to-time by approval of the Board of Directors; and

BE IT FURTHER RESOLVED that the Executive Director is directed to provide a copy of this resolution with the attached FY 2016 Budget to Commissioners Courts for Williamson and Travis Counties.

Adopted by the Board of Directors of the Central Texas Regional Mobility Authority on the 1st day of July, 2015.

Submitted and reviewed by:

Approved:

Andrew Martin, General Counsel

Ray A. Wilkerson
Chairman, Board of Directors

EXHIBIT 1 TO RESOLUTION 15-

FY 2016 BUDGET

[on the following 50 pages]

FY 2016

FINAL BUDGET

July 1, 2015



CENTRAL TEXAS
Regional Mobility Authority

FY 2016 Proposed Operating Budget

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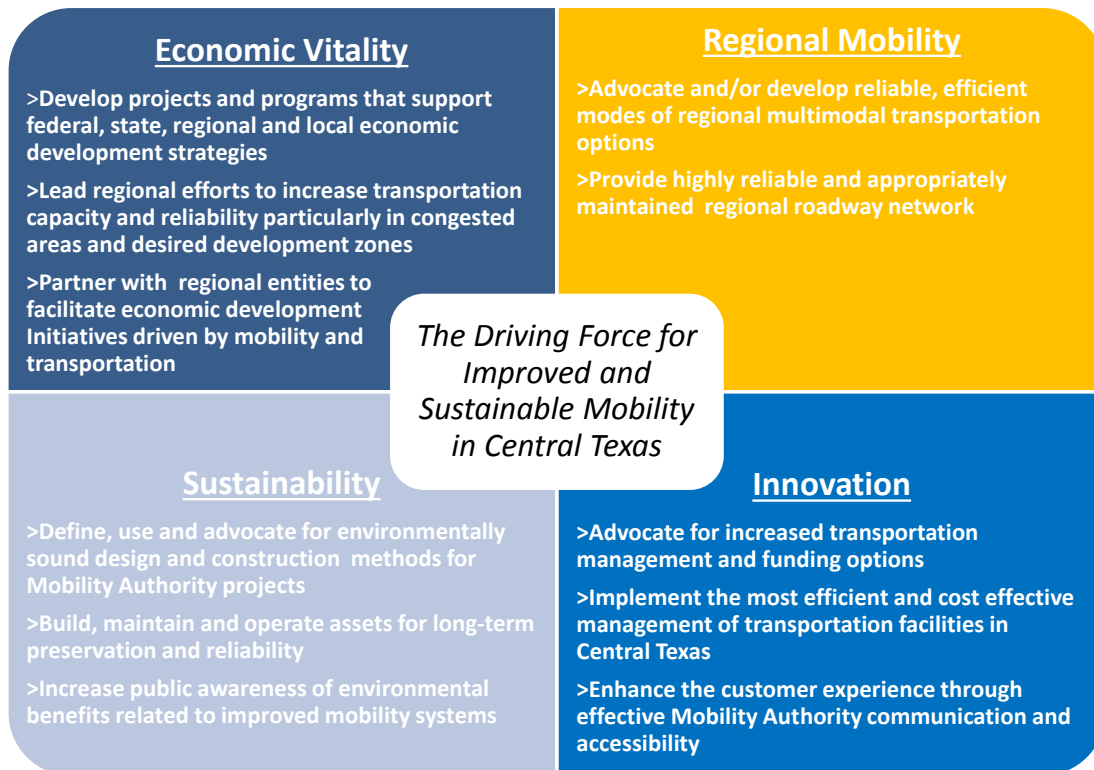
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FY 2016 Proposed Operating Budget Overview

Presented is the Mobility Authority's proposed FY 2016 Operating Budget. This document contains revenue estimates and departmental spending plans for the fiscal year beginning July 1, 2015 and ending June 30, 2016. The total proposed operating revenues are \$65,792,833. Total proposed operating expenses are \$92,137,194 inclusive of \$31,104,109 in non-cash items such as amortization, depreciation, bond issuance expense and accreted interest. In addition, this document includes the Authority's Operating Capital Budget, System Operating Budget and the Renewal and Replacement Fund Budget for FY 2016.

As discussed below, this budget is influenced by several factors including the Mobility Authority Strategic Plan, the continued ramp up of Phase II of the Manor Expressway which opened in May of 2015, the ongoing population growth in the region and maintaining and improving current service levels.

Strategic Plan



The Strategic Plan serves as a guiding document in the operations of the Mobility Authority and in the development of the proposed FY 2016 budget. The Plan

FY 2016 Proposed Operating Budget Overview

summarized in the graphic states the Mobility Authority's vision for 2025 and establishes goals in context of four strategic initiative areas – Economic Vitality, Regional Mobility, Sustainability and Innovation. While all are interconnected, each initiative contains the stated goals for that area. For this budget, located in the departmental narrative sections, each department has articulated a Strategic Plan connection between their FY 2015 accomplishments and their goals for the upcoming fiscal year.

Revenues

Revenue estimates for FY 2016 are proposed at \$65.8 million which is an approximate 21% increase over FY 2015 budget. The revenue estimate represents a blend of 2015 and 2016 calendar year projections from the recently updated system traffic and revenue study. In analyzing historical actual results for both 183A and the Manor Expressway, the Authority believes these projections are conservative and achievable. The revenue budget also includes \$3.1 million in grant funds for the HERO (roadside assistance) program and receipt of grant funds to pay off the Regions Bank loan at the end of calendar 2015.

Expenses

Expense estimates for FY 2016 are proposed at \$92.1 million which represents a 6.1% increase over the FY 2015 budget. Because the Authority reports on an accrual basis, included in the expense estimates is \$31.1 million in non-cash expense items such as amortization, depreciation, bond issuance expense accruals and accreted interest expense. The increased expense budget is primarily due to funding a new higher service level maintenance contract, replacement of the video system on 183A, the addition of 4 new positions and increases in non-cash items such as depreciation expense. Approximately \$2 million of the increase is for toll collection and processing costs due to a higher number of toll transactions to process.

The proposed budget provides funding for a new Communications Director, a position in Toll Operations for information technology management, a position in the Engineering department to assist maintenance management and an administrative position to support both Toll Operations and Finance.

Additional highlights include continued funding for expanding the coverage area on IH 35 and 183A for the highly successful HERO program. The programs expenses are reimbursed through a grant from Capital Area Metropolitan Planning Organization (CAMPO) and TxDOT. The budget also includes funding for a comprehensive public

FY 2016 Proposed Operating Budget Overview

relations and outreach program to continue to market the Mobility Authority's open roadways as well as its regional leadership in transportation for the Austin area.

The remaining expense line items were developed in line with current operating goals and objectives as established by the Board of Directors through the Strategic Plan and Executive Director.

Operating Capital Budget, Renewal and Replacement and Capital Projects

The proposed operating Capital Budget includes funding for a vehicle for the new maintenance position and replacing the Authority's telephone system.

In addition there is an additional allocation of funding provided through the cash flow for the 183A/183 Intersection project. The project is partially funded by developer contributions and a pass through toll agreement with TxDOT.

The Capital Projects schedule reflects current and future construction projects the Mobility Authority is developing. Each of these projects is in various stages of development and may have various sources of funding which are identified in the schedule included in this document.

Future Projections, Cash Flow and Debt Service Coverage

Cash flow will continued to be monitored closely as the Authority moves into full operations of the 183A and Manor Expressway roadways. While the projected expenses in the proposed budget exceed estimated revenues, when non-cash expenses are removed and other funding sources are considered, the current projections result in a net cash inflow of \$9.7 million at the end of FY 2016 after application of the Mobility Authority's cash operating reserve policy. This is primarily due to the planned phase in approach to funding the 2011 senior bond debt service with grant funds through 2017. As discussed below, this inflow will be used to continue to build the Authority's operating reserves and prepare for the 2011 bond debt service that will be phased into the operating cash flow in the next three years.

The cash flow projections are utilized to anticipate cash flow requirements as well as ensure the Authority remains in compliance with trust indentures, debt service coverage requirements and cash reserve policies. The FY 2016 proposed budget provides for debt service coverage levels well above the requirements of the trust indentures.

FY 2016 Proposed Operating Budget Overview

Unrestricted Cash Reserves

The Board of the Mobility Authority has a policy of maintaining unrestricted cash reserves to cover twelve months of cash expenses. It further allows the Executive Director to lower the requirement to nine months should he deem it in the best interest of the Authority and will not adversely affect the financial stability of the organization. As discussed in previous budget documents, with the increased expenditures associated with the opening of a new project that can occur within one year, when new projects come on line it may take the Authority a few years to build up the reserves to cover a full year of cash expenses. Due to the phasing in of the 2011 debt service, the proposed FY 2016 budget will remain in compliance with the Board policy of maintaining unrestricted cash reserves to cover 12 months of cash expenses. However, in future years as the debt service is phased in, the Authority will need to continue to build the reserves to cover the future expenses.

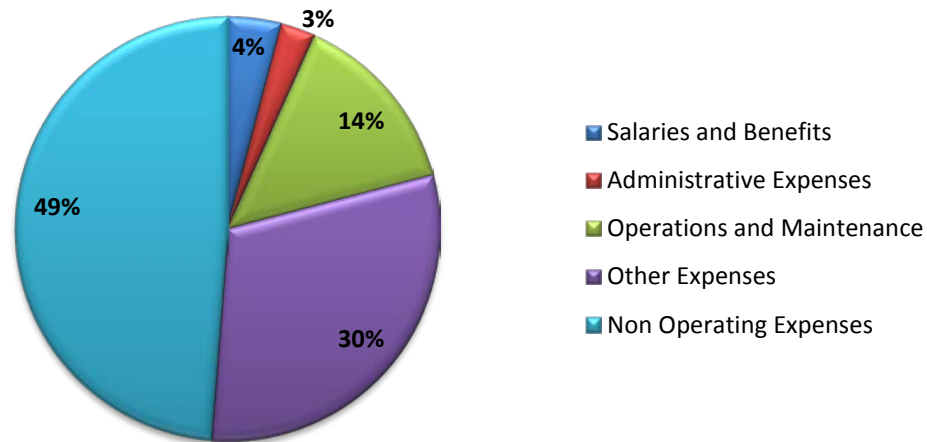
Consolidated Summary of Revenues and Expenses

	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Revenues			
<i>Operating Revenue:</i>			
Toll Revenue	\$ 32,605,238	\$ 34,496,073	\$ 45,179,910
Video Tolls	7,963,090	12,962,625	13,876,165
Fee Revenue	2,484,265	4,181,074	3,356,500
Total Operating Revenue	\$ 43,052,593	\$ 51,639,772	\$ 62,412,575
<i>Other Revenue:</i>			
Interest Income	180,000	180,000	250,000
Grant Revenue	1,236,000	2,399,600	3,130,258
Misc Revenue	92,500	-	-
Total Other Revenue	\$ 1,508,500	\$ 2,579,600	\$ 3,380,258
Total Revenue	\$ 44,561,093	\$ 54,219,372	\$ 65,792,833
Expenses			
<i>Administrative, Operating and Financing</i>			
Salaries and Benefits	(2,444,026)	(3,296,111)	(3,751,064)
Administrative Expenses	(1,165,968)	(2,323,550)	(2,423,925)
Operations and Maintenance	(6,507,972)	(10,100,710)	(13,079,159)
Other Expenses	(20,092,191)	(26,584,700)	(27,958,000)
Non Operating Expenses	(34,593,482)	(44,499,714)	(44,925,046)
Total Expenses	\$ (64,803,640)	\$ (86,804,785)	\$ (92,137,194)
<i>Plus: Non Cash Expenses</i>			
Amortization Expense		120,000	1,305,000
Depreciation Expense		22,274,000	24,758,000
Bond Issuance Expense		50,000	200,000
Accreted Interest - CABS		3,465,755	4,841,109
Total Non Cash Expenses		\$ 25,909,755	\$ 31,104,109
<i>Plus: 2011 Bond Interest Expense funded from other one-time sources</i>			17,893,212
Less: Cash Outlays			
Operating Capital Budget			(57,000)
Debt Service - Principal Due			(5,175,000)
Payoff Regions Note			(1,730,258)
183/183A Intersection Funding			(2,300,000)
Net Cash Flow FY 2016			\$ 13,390,702
Estimated Operating Cash Balance - July 1, 2015			39,500,000
Estimated Operating Cash Balance - June 30, 2016			52,890,702
Board Operating Cash Reserve Policy FY 2016			(43,139,879)
Designated for Allocation to Future Debt Service/Reserve Policy			\$ 9,750,823

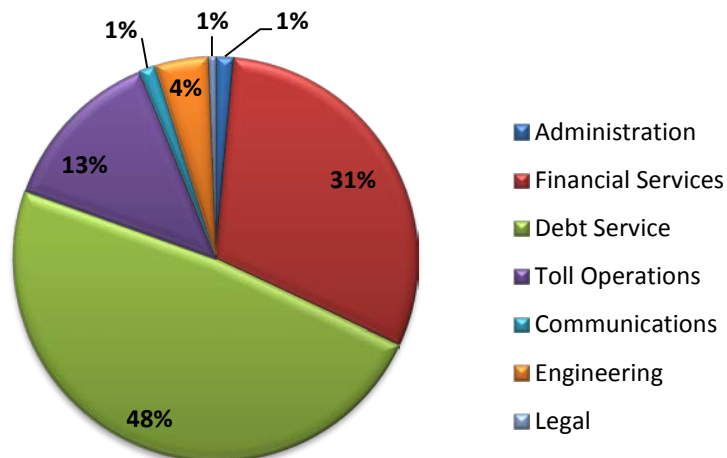
Consolidated Summary of Revenues and Expenses

	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ 3,119,051	\$ 3,296,111	\$ 3,751,064	13.80%
Administrative Expenses	1,752,525	2,323,550	2,423,925	4.32%
Operations and Maintenance	7,734,856	10,100,710	13,079,159	29.49%
Other Expenses	12,449,700	26,584,700	27,958,000	5.17%
Non Operating Expenses	21,261,755	44,499,714	44,925,046	0.96%
Total Expenses	\$ 46,317,887	\$ 86,804,785	\$ 92,137,194	6.14%

FY 2016 Proposed Expenses by Category



FY 2016 Expenses by Department



Consolidated Summary of Revenues and Expenses

Total FY 2016 Proposed Expenditures	\$ 92,137,194
Non Cash Expenditures:	
Amortization Expense	(1,305,000)
Total Depreciation Expense	(24,758,000)
Bond Issuance Expense Operating	(200,000)
Accreted Interest CABS	(4,841,109)
Total Non Cash Expenditures	<u>\$ (31,104,109)</u>
Total Cash Expenditures	<u>\$ 61,033,085</u>
Less: 2011 Bond Interest Expense	
Funded from Other Sources*	(17,893,212)
Total Operating Expenditures for FY 2016	<u>\$ 43,139,873</u>
Estimated Cash - June 30, 2016	52,890,702
Estimated Percent of Operating Expenditures in Cash Reserve - June 30, 2016	123%

*Represents the annual planned use of other funding sources to support the 2011 Bonds. The amounts will be phased in each fiscal year through 2017.

Central Texas Regional Mobility Authority
FY 2016 Proposed Revenue and Expense by Line Item
All Departments

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Revenue					
Operating Revenue					
Toll Revenue	32,743,669	32,605,238	34,496,073	45,179,910	
Video Tolls	4,465,046	7,963,090	12,962,625	13,876,165	
Fee Revenue	1,741,571	2,484,265	4,181,074	3,356,500	
Total Operating Revenue	38,950,285	43,052,593	51,639,772	62,412,575	
Other Revenue					
Interest Income	180,000	296,790	180,000	250,000	
Grant Revenue	1,236,000	87,647,808	2,399,600	3,130,258	
Misc Revenue	92,500	15,959	-	-	
Total Other Revenue	1,508,500	87,960,557	2,579,600	3,380,258	
Total Revenue	\$ 40,458,785	\$ 131,013,150	\$ 54,219,372	\$ 65,792,833	20.86%
Expenses					
Salaries and Benefits					
Salaries					
Salary Expense-Regular	2,185,005	1,816,154	2,286,142	2,710,710	18.57%
Part Time Salary Expense	12,000	-	51,000	36,000	-29.41%
Overtime Salary Expense	3,000	-	3,000	3,000	0.00%
Salary Reserve	50,000	-	40,000	40,000	0.00%
Contractual Employees Expense	5,000	-	-	-	
Total Salaries	2,255,005	1,816,154	2,380,142	2,789,710	17.21%
Benefits					
TCDRS	317,550	246,333	334,167	349,552	4.60%
FICA	102,241	76,450	104,780	109,682	4.68%
FICA MED	31,900	26,549	33,417	34,956	4.61%
Health Insurance Expense	193,060	155,275	223,733	232,154	3.76%
Life Insurance Expense	5,874	3,142	5,903	6,468	9.57%
Auto Allowance Expense	10,200	2,125	10,200	10,200	0.00%
Other Benefits	190,261	117,995	190,809	203,942	6.88%
Total Benefits	851,086	627,869	903,009	946,954	4.87%
Payroll Taxes					
Unemployment Taxes	12,960	3	12,960	14,400	11.11%
Total Payroll Taxes	12,960	3	12,960	14,400	11.11%
Total Salaries and Benefits	3,119,051	2,444,026	3,296,111	3,751,064	13.80%
Administrative					
Administrative and Office Expenses					
Accounting	12,000	6,026	5,000	7,500	50.00%
Auditing	65,000	51,888	70,000	75,000	7.14%
Human Resources	50,000	81,853	50,000	50,000	0.00%
Legal	250,000	128,672	320,000	220,000	-31.25%
IT Services	63,000	42,017	63,000	64,000	1.59%
Internet	6,000	1,257	6,700	1,700	-74.63%
Software Licenses	17,200	18,938	20,200	76,100	276.73%
Cell Phones	10,000	9,301	12,100	13,600	12.40%
Analog Telephone Service	25,000	11,129	25,000	13,000	-48.00%
Overnight Delivery Services	1,700	128	1,700	850	-50.00%
Local Delivery Services	1,150	4	1,150	900	-21.74%
Copy Machine	10,000	9,280	8,000	12,000	50.00%
Repair & Maintenance-General	500	3,060	500	1,000	100.00%
Meeting Facilities	250	-	250	250	0.00%

Central Texas Regional Mobility Authority
FY 2016 Proposed Revenue and Expense by Line Item
All Departments

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Copy Machine	10,000	9,280	8,000	12,000	50.00%
Repair & Maintenance-General	500	3,060	500	1,000	100.00%
Meeting Facilities	250	-	250	250	0.00%
Community Meeting/ Events	5,000	-	5,000	2,000	-60.00%
Meeting Expense	17,300	8,545	17,700	15,000	-15.25%
Public Notices	2,000	-	2,000	2,000	0.00%
Toll Tag Expense	2,700	927	1,550	1,700	9.68%
Parking	3,175	2,660	3,400	3,475	2.21%
Mileage Reimbursement	6,750	4,008	9,750	9,600	-1.54%
Insurance Expense	90,000	76,678	180,000	180,000	0.00%
Rent Expense	400,000	310,076	490,000	525,000	7.14%
Total Administrative and Office Expenses	1,038,725	766,446	1,293,000	1,274,675	-1.42%
Office Supplies					
Books & Publications	6,500	2,122	6,650	5,950	-10.53%
Office Supplies	10,000	7,977	12,000	12,000	0.00%
Computer Supplies	12,500	11,652	12,500	20,200	61.60%
Copy Supplies	2,200	939	2,200	2,200	0.00%
Other Reports-Printing	10,000	553	13,000	13,000	0.00%
Office Supplies-Printed	2,500	1,073	2,700	2,700	0.00%
Misc Materials & Supplies	3,500	676	3,500	3,000	-14.29%
Postage Expense	5,650	523	5,600	5,850	4.46%
Total Office Supplies	52,850	25,514	58,150	64,900	11.61%
Communications and Public Relations					
Graphic Design Services	40,000	5,546	50,000	50,000	0.00%
Website Maintenance	35,000	4,385	65,000	100,000	53.85%
Research Services	50,000	3,881	50,000	50,050	0.10%
Communications and Marketing	140,000	122,838	150,000	250,000	66.67%
Advertising Expense	60,000	53,788	260,000	225,200	-13.38%
Direct Mail	5,000	420	5,000	10,000	100.00%
Video Production	20,000	-	30,000	20,000	-33.33%
Photography	10,000	-	10,000	10,000	0.00%
Radio	10,000	-	10,000	10,000	0.00%
Other Public Relations	2,500	20	27,500	27,500	0.00%
Promotional Items	10,000	6,979	10,000	17,500	75.00%
Displays	5,000	159	5,000	5,000	0.00%
Annual Report printing	7,000	-	10,000	14,000	40.00%
Direct Mail Printing	5,000	-	5,000	11,300	126.00%
Other Communication Expenses	1,000	5,640	1,000	1,500	50.00%
Total Communications and Public Relations	400,500	203,654	688,500	802,050	16.49%
Employee Development					
Subscriptions	1,850	1,297	1,850	1,500	-18.92%
Memberships	34,600	31,199	37,100	37,100	0.00%
Continuing Education	7,300	3,520	5,550	4,550	-18.02%
Professional Development	14,000	4,743	12,200	12,200	0.00%
Other Licenses	700	406	700	950	35.71%
Seminars and Conferences	32,000	26,228	39,000	41,000	5.13%
Travel	89,000	24,488	91,000	88,000	-3.30%
Total Employee Development	179,450	91,882	187,400	185,300	-1.12%
Financing and Banking Fees					
Trustee Fees	8,000	10,213	16,000	16,000	0.00%
Bank Fee Expense	8,000	4,348	10,000	8,000	-20.00%
Continuing Disclosure	4,000	9,441	8,500	10,000	17.65%
Arbitrage Rebate Calculation	6,000	7,970	7,000	8,000	14.29%
Loan Fee Expense	5,000	-	5,000	5,000	0.00%

Central Texas Regional Mobility Authority
FY 2016 Proposed Revenue and Expense by Line Item
All Departments

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Rating Agency Expense	50,000	46,500	50,000	50,000	0.00%
Total Financing and Banking Fees	81,000	78,472	96,500	97,000	0.52%
Total Administrative	1,752,525	1,165,968	2,323,550	2,423,925	4.32%

Operations and Maintenance

Operations and Maintenance Consulting

General Engineering Consultant	675,000	-	520,500	250,000	-51.97%
GEC-Trust Indenture Support	75,000	134,488	69,500	142,000	104.32%
GEC-Financial Planning Support	50,000	7,179	47,000	10,000	-78.72%
GEC-Toll Ops Support	5,000	7,522	60,000	20,000	-66.67%
GEC-Roadway Ops Support	200,000	270,274	187,000	261,000	39.57%
GEC-Technology Support	35,000	-	150,000	15,000	-90.00%
GEC-Public Information Support	10,000	738	1,000	-	-100.00%
GEC-General Support	200,000	288,234	225,000	318,000	41.33%
General System Consultant	175,000	111,927	175,000	175,000	0.00%
Traffic and Revenue Consultant	5,000	43,763	60,000	60,000	0.00%
Total Ops and Maintenance Consulting	1,430,000	864,124	1,495,000	1,251,000	-16.32%

Road Operations and Maintenance

Roadway Operations	-	-	-	-	
Roadway Maintenance	750,000	420,523	750,000	1,800,000	140.00%
Landscape Maintenance	250,000	138,018	250,000	110,000	-56.00%
Signal & Illumination Maint	-	63,365	-	20,000	
Maintenance Supplies-Roadway	9,175	251	-	30,000	
Tools & Equipment Expense	500	227	500	250	-50.00%
Gasoline	5,500	1,965	6,000	6,000	0.00%
Repair & Maintenance-Vehicles	500	2,558	1,000	1,500	50.00%
Electricity - Roadways	175,000	108,438	180,000	160,000	-11.11%
Total Road Operations and Maintenance	1,190,675	735,345	1,187,500	2,127,750	79.18%

Toll Processing and Collection Expense

Image Processing	1,260,000	1,898,229	3,000,791	4,527,740	50.88%
Tag Collection Fees	2,013,000	1,803,858	2,318,079	2,823,744	21.81%
Court Enforcement Costs	15,000	20,955	45,000	30,000	-33.33%
DMV Look-up Fees	-	2,754	7,000	4,000	-42.86%
Total Toll Processing and Collections	3,288,000	3,725,795	5,370,870	7,385,484	37.51%

Toll Operations Expense

Facility maintenance	-	67	-	-	
Emergency Maintenance	10,000	-	10,000	-	-100.00%
Generator Maintenance	20,000	6,300	27,700	10,000	-63.90%
Generator Fuel	9,000	749	6,000	6,000	0.00%
Fire and Burglar Alarm	3,660	370	-	500	
Elevator Maintenance	2,640	290	2,800	2,800	0.00%
Refuse	780	599	800	800	0.00%
Pest Control	1,536	1,988	1,600	1,600	0.00%
Custodial	4,440	2,581	5,440	2,000	-63.24%
Telecommunications	30,000	67,027	40,000	80,000	100.00%
Water	7,500	3,490	7,500	8,000	6.67%
Electricity	5,000	-	-	-	
ETC spare parts expense	30,000	-	130,000	-	-100.00%
Repair & Maintenance Toll Equip	5,000	-	5,000	500,000	9900.00%
Law Enforcement	250,000	188,888	257,500	265,225	3.00%
ETC Maintenance Contract	1,291,625	910,358	1,368,000	1,368,000	0.00%
ETC Development	125,000	-	125,000	-	-100.00%
ETC Testing	30,000	-	60,000	70,000	16.67%
Total Toll Operations	1,826,181	1,182,708	2,047,340	2,314,925	13.07%

Central Texas Regional Mobility Authority
FY 2016 Proposed Revenue and Expense by Line Item
All Departments

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Total Operations and Maintenance	7,734,856	6,507,972	10,100,710	13,079,159	29.49%
Other Expenses					
Special Projects and Contingencies					
HERO	1,629,000	1,063,904	1,400,000	1,400,000	0.00%
Special Projects	-	429,757	1,190,000	200,000	-83.19%
Other Contractual Svcs	200	46,609	130,200	130,000	-0.15%
Contingency	150,500	-	170,500	165,000	-3.23%
Total Special Projects and Contingencies	1,779,700	1,540,271	2,890,700	1,895,000	-34.44%
Non Cash Expenses					
Amortization Expense	25,000	222,210	120,000	275,000	129.17%
Amort Expense - Refund Savings	-	856,550	1,300,000	1,030,000	-20.77%
Dep Exp- Furniture & Fixtures	14,000	-	14,000	5,000	-64.29%
Dep Expense - Equipment	17,000	6,657	15,000	15,000	0.00%
Dep Expense - Autos & Trucks	7,000	5,749	7,000	10,000	42.86%
Dep Expense-Buildng & Toll Fac	100,000	147,596	200,000	200,000	0.00%
Dep Expense-Highways & Bridges	9,000,000	13,844,237	19,000,000	20,000,000	5.26%
Dep Expense-Communic Equip	175,000	163,429	200,000	250,000	25.00%
Dep Expense-Toll Equipment	986,000	2,285,699	1,860,000	3,000,000	61.29%
Dep Expense - Signs	175,000	268,643	350,000	350,000	0.00%
Dep Expense-Land Improvemts	160,000	729,154	600,000	900,000	50.00%
Depreciation Expense-Computers	11,000	21,997	28,000	28,000	0.00%
Total Non Cash	10,670,000	18,551,920	23,694,000	26,063,000	10.00%
Total Other Expenses	12,449,700	20,092,191	26,584,700	27,958,000	5.17%
Non Operating Expenses					
Bond issuance expense	400,000	177,924	50,000	200,000	300.00%
Interest Expense	20,796,755	34,369,558	44,384,714	44,660,046	0.62%
Community Initiatives	65,000	46,000	65,000	65,000	0.00%
Total Non Operating Expense	21,261,755	34,593,482	44,499,714	44,925,046	0.96%
Total Expenses	46,317,887	64,803,640	86,804,785	92,137,194	6.14%
Net Income	\$ (5,859,102)	\$ 66,209,510	\$ (32,585,413)	\$ (26,344,361)	

Administration

The primary role of the Administration Department is oversight and daily management of the Mobility Authority's projects and activities. In addition to the Executive Director, this department includes the Deputy Executive Director, Executive Assistant and Receptionist.

Under the direction of the Executive Director, this department is responsible for advancing the Mobility Authority's strategic mission and objectives. Serving as a direct liaison with governmental agencies and entities addressing transportation issues throughout the Central Texas region, the Executive Director serves as the primary communicator and provides information and available resources to assist in the development and implementation of the region's mobility plans and projects.

The Administration Department also provides front-line customer service to the general public and elected officials who contact the Mobility Authority.

Major Business Functions:

Board of Directors: Provide administrative support for the Mobility Authority's Board of Directors.

Office of the Executive Director: Oversight and daily management of the Mobility Authority's projects and activities.

FY 2015 Highlights and Accomplishments:

- Represented the agency in the 2015 Legislative Session. *Strategic Initiatives: Economic Vitality, Regional Mobility*
- Continued construction on the MoPac Improvement Project with strong emphasis on community and neighborhood outreach. *Strategic Initiatives: Regional Mobility, Economic Vitality*
- Successfully opened the Travis County Kellam Road non-tolled project. *Strategic Initiatives: Regional Mobility, Innovation*
- Environmentally cleared three projects in partnership with TxDOT including the SH 71 Express Project, Bergstrom Expressway and SH 45SW. *Strategic Initiatives: Regional Mobility, Innovation*

Administration

- Continued four environmental studies of mobility projects in partnership with TxDOT, including the Oak Hill Parkway, MoPac South Environmental Study, MoPac Intersections Study and 183 North Mobility Project. *Strategic Initiatives: Regional Mobility, Innovation*

FY 2016 Overview and Goals:

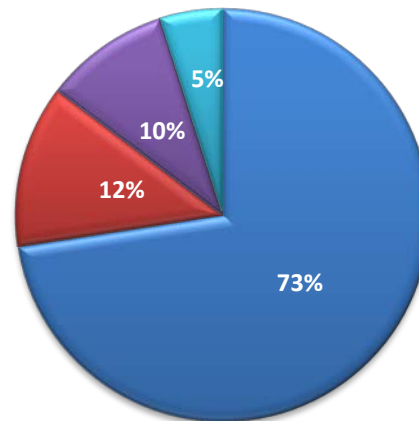
- Significant construction progress on the MoPac Improvement Project. Phased opening in late 2015. *Strategic Initiative: Regional Mobility, Economic Vitality*
- Complete procurement and commence construction of the Bergstrom Expressway in 2015. *Strategic Initiative: Regional Mobility, Economic Vitality*
- Complete design, procurement and commence construction of SH 45SW in 2016. *Strategic Initiative: Regional Mobility, Economic Vitality*
- Successfully complete the development phase for MoPac South, MoPac Intersections and 183 North; and transition these projects into design and construction. *Strategic Initiative: Regional Mobility, Innovation*
- Remain a resource on regional mobility issues and a steadfast advocate for short- and long-term transportation solutions. *Strategic Initiatives: Regional Mobility, Innovation*

Administration

Summary of Expenses:

	FY 2014 Budget	FY 2015 Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ 977,764	\$ 992,598	\$ 963,368	-2.94%
Administrative Expenses	132,100	166,800	169,100	1.38%
Operations and Maintenance	-	-	-	0.00%
Other Expenses	10,000	130,000	130,000	0.00%
Non Operating Expenses	65,000	65,000	65,000	0.00%
Total Expenses	1,184,864	1,354,398	1,327,468	-1.99%

FY 2016 Proposed Expenses by Category



■ Salaries and Benefits
 ■ Administrative Expenses
 ■ Operations and Maintenance
■ Other Expenses
 ■ Non Operating Expenses

Authorized Personnel:

	Positions		
	FY 2014 Adopted	FY 2015 Proposed	FY 2016 Proposed
Executive Director	1	1	1
Deputy Director	1	1	1
Assistant to Executive Director	1	1	1
Receptionist	1	1	1
Intern*	1	1	1
Total Positions - Administration	5	5	5

*Not currently Filled

**FY 2016 Proposed Operating Budget
Administration**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Salaries and Benefits					
Salaries & Wages					
Salary Expense-Regular	635,555	547,081	648,495	644,930	-0.55%
Part Time Salary Expense	12,000	-	12,000	12,000	0.00%
Overtime Salary Expense	3,000	-	3,000	3,000	0.00%
Salary Reserve	50,000	-	40,000	40,000	0.00%
Total Salaries	700,555	547,081	703,495	699,930	-0.51%
Benefits					
TCDRS	92,880	67,007	96,207	88,440	-8.07%
FICA	26,720	18,975	26,918	23,013	-14.51%
FICA MED	9,433	8,042	9,621	8,844	-8.08%
Health Insurance Expense	45,964	35,140	52,827	44,042	-16.63%
Life Insurance Expense	1,689	766	1,751	1,606	-8.28%
Auto Allowance Expense	10,200	2,125	10,200	10,200	0.00%
Other Benefits	86,723	68,727	87,979	83,693	-4.87%
Total Benefits	273,609	200,784	285,503	259,838	-8.99%
Payroll Taxes					
Unemployment Taxes	3,600	(3)	3,600	3,600	0.00%
Total Payroll Taxes	3,600	(3)	3,600	3,600	0.00%
Total Salaries and Benefits	977,764	747,861	992,598	963,368	-2.94%
Administrative					
Administrative and Office Expenses					
Human Resources	-	-	-	-	-
Cell Phones	3,600	2,309	3,600	3,600	0.00%
Overnight Delivery Services	500	92	500	250	-50.00%
Local Delivery Services	500	-	500	250	-50.00%
Repair & Maintenance-General	500	1,569	500	1,000	100.00%
Meeting Facilities	250	-	250	250	0.00%
Meeting Expense	10,000	6,585	10,000	10,000	0.00%
Toll Tag Expense	250	10	250	250	0.00%
Parking	1,000	2,150	2,700	2,700	0.00%
Mileage Reimbursement	1,500	1,787	3,500	3,500	0.00%
Total Administrative and Office Expenses	18,100	14,503	21,800	21,800	0.00%
Office Supplies					
Books & Publications	500	151	500	500	0.00%
Computer Supplies	500	-	500	3,000	500.00%
Office Supplies-Printed	500	266	500	500	0.00%
Misc Materials & Supplies	1,000	-	1,000	1,000	0.00%
Postage Expense	500	507	500	750	50.00%
Total Office Supplies	3,000	924	3,000	5,750	91.67%
Communications and Public Relations					
Research Services	-	-	-	50	-
Other Public Relations	-	20	25,000	25,000	-
Total Communications and Public Relations	-	20	25,000	25,050	-

**FY 2016 Proposed Operating Budget
Administration**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Employee Development					
Subscriptions	1,000	-	1,000	500	-50.00%
Memberships	27,500	27,563	28,500	28,500	0.00%
Continuing Education		3,250			
Professional Development	7,500	-	7,500	7,500	0.00%
Seminars and Conferences	15,000	14,688	20,000	20,000	0.00%
Travel	60,000	11,452	60,000	60,000	0.00%
Total Employee Development	111,000	56,953	117,000	116,500	-0.43%
Total Administrative	132,100	72,400	166,800	169,100	1.38%
Other Expenses					
Special Projects and Contingencies					
Other Contractual Svcs	-	46,609	100,000	100,000	
Contingency	10,000	-	30,000	30,000	0.00%
Total Special Projects and Contingencies	10,000	46,609	130,000	130,000	0.00%
Total Other Expenses	10,000	46,609	130,000	130,000	0.00%
Non Operating Expenses					
Community Initiatives	65,000	46,000	65,000	65,000	0.00%
Total Non Operating Expense	65,000	46,000	65,000	65,000	0.00%
Total Expenses	1,184,864	912,870	1,354,398	1,327,468	-1.99%

Financial Services

The primary role of the Financial Services Department is to provide financial leadership and oversight of the Mobility Authority. Under the direction of the Chief Financial Officer (CFO), the department is responsible for recommending and communicating strategic financial planning to the Executive Director and Board of Directors. The financial services department provides all accounting, financial, budgeting and debt management activities for the Authority.

Major Business Functions:

Financing: Provide direction and leadership on all Mobility Authority project financing.

Budget: Develop, propose and manage the Authority's annual budget.

Accounting: Responsible for maintaining all accounting records including processing payroll, accounts payable, reconciling records and monthly and annual financial reporting. Provide all operating and capital project accounting. Assist external auditors with annual financial audit.

Treasury: Responsible for cash management and investment of all Authority funds. Work closely with Trustee to manage cash flow and invest funds in accordance with the Texas Public Funds Investment Act and the Authority's Investment Policy. Maintain close working relationship with bank providers.

Human Resources: Provide human resources support for Mobility Authority staff.

FY 2015 Highlights and Accomplishments:

- Continued the development of new funding mechanisms for the Authority's projects including the 183S (Bergstrom Expressway) project. *Strategic Initiative: Innovation*
- Enhanced the financial/investor relations section of the Authority's web site to better organize information and provide financial transparency and accountability. *Strategic Initiative: Innovation*
- Upgraded the Authority's financial accounting systems to take advantage of newer technology and improve financial reporting for operations and capital projects. *Strategic Initiative: Innovation*
- Implemented investment process to improve interest earnings on invested funds. *Strategic Initiative: Innovation*

Financial Services

FY 2016 Overview and Goals:

- Secure TIFIA loan and financially close revenue bonds to finance the 183S (Bergstrom Expressway) project. *Strategic Initiative: Innovation*
- Enhance financial reporting on upgraded system including updating monthly financial reports. *Strategic Initiative: Innovation*
- In conjunction with toll operations, continue to develop and implement processes to reduce toll collection costs. *Strategic Initiative: Innovation*

Key Measurement Indicators:

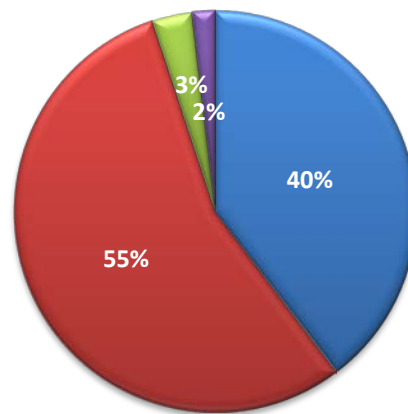
Measurement Description	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Met bond coverage requirements	Yes	Yes	Yes
% met for Board policy of one year operating expenditure cash reserve balance (minimum 75%)	104%	114%	132%

Financial Services

Summary of Expenses:

	FY 2014 Budget	FY 2015 Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ 647,268	\$ 697,256	\$ 743,720	6.66%
Administrative Expenses	850,450	1,044,850	1,036,500	-0.80%
Operations and Maintenance	10,600	60,000	60,000	0.00%
Other Expenses	10,705,000	23,729,000	26,098,000	9.98%
Non Operating Expenses	400,000	50,000	200,000	300.00%
Total Expenses	12,613,318	25,581,106	28,138,220	10.00%

FY 2016 Proposed Expenses by Category (Excludes non cash expenses)



■ Salaries and Benefits
 ■ Administrative Expenses
 ■ Operations and Maintenance
■ Other Expenses
 ■ Non Operating Expenses

Authorized Personnel:

	Positions		
	FY 2014 Adopted	FY 2015 Proposed	FY 2016 Proposed
CFO	1	1	1
Controller	1	1	1
Fiscal Analyst	1	1	1
Administrative Assistant (shared with Operations)	0	0	0.5
Total Positions - Financial Services	3	3	3.5

**FY 2016 Proposed Operating Budget
Financial Services**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Salaries and Wages					
Salaries & Wages					
Salary Expense-Regular	485,055	405,240	508,700	553,787	8.86%
Part Time Salary Expense	-	-	15,000	15,000	
Total Salaries	485,055	405,240	523,700	568,787	8.61%
Benefits					
TCDRS	70,333	56,953	73,762	74,499	1.00%
FICA	20,054	14,238	20,642	20,889	1.20%
FICA MED	7,033	5,899	7,376	7,450	1.00%
Health Insurance Expense	29,305	24,163	34,806	34,806	0.00%
Life Insurance Expense	1,310	634	1,373	1,387	1.02%
Other Benefits	32,018	13,429	33,437	33,742	0.91%
Total Benefits	160,053	115,315	171,396	172,773	0.80%
Payroll Taxes					
Unemployment Taxes	2,160	20	2,160	2,160	0.00%
Total Payroll Taxes	2,160	20	2,160	2,160	0.00%
Total Salaries and Wages	647,268	520,575	697,256	743,720	6.66%
Administrative					
Administrative and Office Expenses					
Accounting	12,000	6,026	5,000	7,500	50.00%
Auditing	65,000	51,888	70,000	75,000	7.14%
Human Resources	50,000	81,103	50,000	50,000	0.00%
IT Services	55,000	35,485	55,000	1,000	-98.18%
Internet	1,000	824	1,700	1,700	0.00%
Software Licenses	17,000	17,180	20,000	20,000	0.00%
Cell Phones	1,500	1,056	1,500	1,500	0.00%
Local Telephone Service	10,000	8,675	10,000	10,000	0.00%
Overnight Delivery Services	1,000	15	1,000	500	-50.00%
Local Delivery Services	50	-	50	50	0.00%
Copy Machine	10,000	9,280	7,500	12,000	60.00%
Meeting Expense	1,500	389	1,500	1,000	-33.33%
Toll Tag Expense	50	2	50	50	0.00%
Parking	2,000	218	500	500	0.00%
Mileage Reimbursement	500	159	500	500	0.00%
Insurance Expense	90,000	76,678	180,000	180,000	0.00%
Rent Expense	400,000	310,076	490,000	525,000	7.14%
Total Administrative and Office Expenses	716,600	599,051	894,300	886,300	-0.89%
Office Supplies					
Books & Publications					
Office Supplies	10,000	6,548	12,000	12,000	0.00%
Computer Supplies	12,000	7,158	12,000	12,000	0.00%
Copy Supplies	2,200	939	2,200	2,200	0.00%
Other Reports-Printing		414			
Office Supplies-Printed	2,000	653	2,200	2,200	0.00%
Misc Materials & Supplies					
Postage Expense		16			
Total Office Supplies	26,200	15,728	28,400	28,400	0.00%
Communications and Public Relations					
Other Communication Expenses	1,000	122	1,000	1,000	0.00%
Total Communications and Public Relations	1,000	122	1,000	1,000	0.00%
Employee Development					
Subscriptions	350	491	350	500	42.86%

**FY 2016 Proposed Operating Budget
Financial Services**

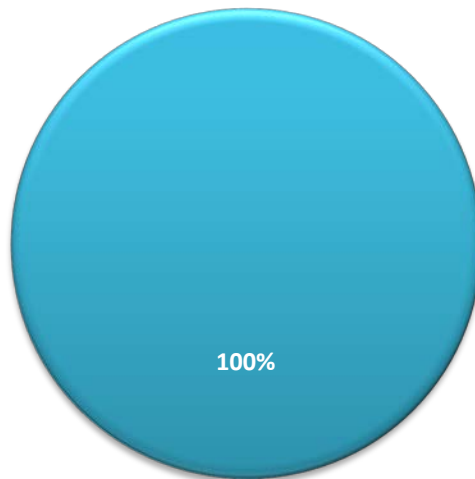
Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Memberships	600	535	600	600	0.00%
Continuing Education	5,000	170	3,000	2,000	-33.33%
Professional Development	5,000	-	3,000	3,000	0.00%
Other Licenses	200	-	200	200	0.00%
Seminars and Conferences	4,500	3,675	7,500	7,500	0.00%
Travel	10,000	7,355	10,000	10,000	0.00%
Total Employee Development	25,650	12,226	24,650	23,800	-3.45%
Financing and Banking Fees					
Trustee Fees	8,000	10,213	16,000	16,000	0.00%
Bank Fee Expense	8,000	4,348	10,000	8,000	-20.00%
Continuing Disclosure	4,000	9,441	8,500	10,000	17.65%
Arbitrage Rebate Calculation	6,000	7,970	7,000	8,000	14.29%
Loan Fee Expense	5,000	-	5,000	5,000	0.00%
Rating Agency Expense	50,000	46,500	50,000	50,000	0.00%
Total Financing and Banking Fees	81,000	78,472	96,500	97,000	0.52%
Total Administrative	850,450	705,599	1,044,850	1,036,500	-0.80%
Operations and Maintenance					
Operations and Maintenance Consulting					
Traffic and Revenue Consultant	5,000	32,515	60,000	60,000	0.00%
Total Operations and Maintenance Consulting	5,000	32,515	60,000	60,000	0.00%
Toll Operations Expense					
Fire and Burglar Alarm	600	-	-	-	
Telecommunications		364			
Electricity	5,000		-	-	
Total Toll Operations	5,600	364	-	-	
Total Operations and Maintenance	10,600	32,880	60,000	60,000	0.00%
Other Expenses					
Special Projects and Contingencies					
Contingency	35,000	-	35,000	35,000	0.00%
Total Special Projects and Contingencies	35,000	-	35,000	35,000	0.00%
Non Cash Expenses					
Amortization Expense	25,000	222,210	120,000	275,000	129.17%
Amort Expense - Refund Savings	-	856,550	1,300,000	1,030,000	
Dep Exp- Furniture & Fixtures	14,000		14,000	5,000	-64.29%
Dep Expense - Equipment	17,000	6,657	15,000	15,000	0.00%
Dep Expense - Autos & Trucks	7,000	5,749	7,000	10,000	42.86%
Dep Expense-Buildng & Toll Fac	100,000	147,596	200,000	200,000	0.00%
Dep Expense-Highways & Bridges	9,000,000	13,844,237	19,000,000	20,000,000	5.26%
Dep Expense-Communic Equip	175,000	163,429	200,000	250,000	25.00%
Dep Expense-Toll Equipment	986,000	2,285,699	1,860,000	3,000,000	61.29%
Dep Expense - Signs	175,000	268,643	350,000	350,000	0.00%
Dep Expense-Land Improvemts	160,000	729,154	600,000	900,000	50.00%
Depreciation Expense-Computers	11,000	21,997	28,000	28,000	0.00%
Total Non Cash	10,670,000	18,551,920	23,694,000	26,063,000	10.00%
Total Other Expenses	10,705,000	18,551,920	23,729,000	26,098,000	9.98%
Non Operating Expenses					
Bond issuance expense	400,000	177,924	50,000	200,000	300.00%
Total Non Operating Expense	400,000	177,924	50,000	200,000	300.00%
Total Expenses	12,613,318	19,988,897	25,581,106	28,138,220	10.00%

Debt Service

Summary of Expenses:

	FY 2014 Budget	FY 2015 Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ -	\$ -	\$ -	0.00%
Administrative Expenses	-	-	-	0.00%
Operations and Maintenance	-	-	-	0.00%
Other Expenses	-	-	-	0.00%
Non Operating Expenses	20,796,755	44,384,714	44,660,046	0.62%
Total Expenses	20,796,755	44,384,714	44,660,046	0.62%

FY 2016 Proposed Expenses by Category



■ Non Operating Expenses

**FY 2016 Proposed Operating Budget
Debt Service**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Non Operating Expenses					
Interest Expense	20,796,755	34,369,558	44,384,714	44,660,046	0.62%
Total Non Operating Expense	20,796,755	34,369,558	44,384,714	44,660,046	0.62%
Total Expenses	20,796,755	34,369,558	44,384,714	44,660,046	0.62%

Toll Operations

The Operations Department is responsible for all aspects of toll collection operations and toll systems maintenance. The department is responsible for toll systems integrity and the operations of the agency's video toll and violation enforcement processes to ensure the equitable and efficient collection of the toll revenues.

Major Business Functions:

Toll Collection Systems Management: Manage new toll collection systems installations, oversee daily operation of the electronic toll collection systems operations. Monitor system performance and transaction reconciliation. Oversee system maintenance to ensure accuracy and dependability.

Toll Facility Maintenance: responsible for campus and building maintenance for the Mobility Authority Toll and Traffic Management Center.

Traffic Management: Manage the third party Agreements that provide law enforcement services, courtesy patrol, traffic management and incident response for Mobility Authority facilities.

Customer Service and Violation Enforcement: Manage the contract that provides Pay-by-Mail processing, customer support, violation processing and collections.

FY 2015 Highlights and Accomplishments:

Fiscal year 2015 marked a full year of operating the eight new tolling points associated with the Manor Expressway. Other notable accomplishments in this fiscal year included: Complete work on the development of the dynamic toll system for the MoPac improvement project. *Strategic Initiatives: Regional Mobility, Innovation*

- Install additional tolling points for Cameron County Regional Mobility Authority. *Regional Mobility, Innovation*
- Work towards additional reductions in image review costs through the use of enhanced technologies and strategic planning. *Strategic Initiatives: Economic Vitality, Innovation*
- New dashboard reporting with specific goals to increased revenue collection while reducing collection costs. *Strategic Initiatives: Economic Vitality, Innovation*
- New customer service program to receive and document customer input to measure customer satisfaction with specific goals for improvement. *Strategic Initiatives: Economic Vitality, Innovation*

Toll Operations

- Significant progress toward regional and national toll interoperability. *Strategic Initiatives: Regional Mobility, Economic Vitality, Innovation*
- Successful implementation of court process in Precinct 1, Travis County *Initiatives: Regional Mobility, Economic Vitality*
- Enhancement to the Pay by Mail website to a more user friendly format. *Economic Vitality, Innovation*

FY 2016 Overview and Goals:

- Install and refine the dynamic toll system for the MoPac Express Lanes project. *Strategic Initiatives: Regional Mobility, Innovation*
- Additional enhancements to receive and document customer input to measure customer satisfaction with specific goals for improvement. *Strategic Initiatives: Innovation*
- Assist with programs designed to increase transponder use on all facilities. *Strategic Initiatives: Regional Mobility, Economic Vitality, Innovation*
- Seek additional opportunities for cost reductions and efficiencies. *Strategic Initiatives: Economic Vitality*
- Continue to serve on local, regional and national toll interoperability committees. *Strategic Initiatives: Regional Mobility, Economic Vitality, Innovation*
- Investigate and pilot additional toll enforcement remedies. *Strategic Initiatives: Regional Mobility, Economic Vitality*

Key Measurement Indicators:

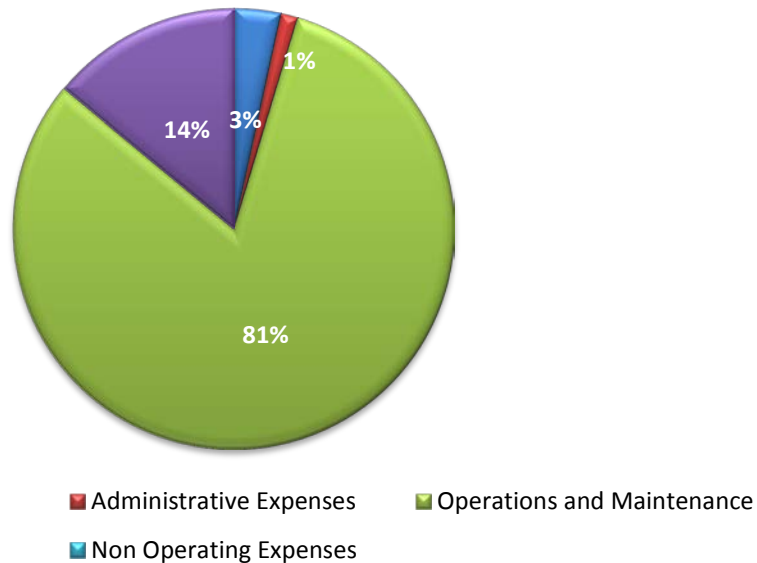
Measurement Description	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Transponder Penetration	72%	70%	73%
Off-Cycle Collection Campaign	\$246,512	\$78,396	\$204,500
Commercial Collections	\$204,823	\$262,453	\$283,500
Pre-Court Collections	\$429,321	\$264,366	\$430,000

Toll Operations

Summary of Expenses:

	FY 2014 Budget	FY 2015 Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ 405,471	\$ 427,520	\$ 416,262	-2.63%
Administrative Expenses	42,775	44,200	160,575	263.29%
Operations and Maintenance	5,507,756	7,793,210	10,055,409	29.03%
Other Expenses	1,734,000	2,725,000	1,730,000	-36.51%
Non Operating Expenses	-	-	-	0.00%
Total Expenses	7,690,002	10,989,930	12,362,246	12.49%

FY 2016 Proposed Expenses by Category



Authorized Personnel:

	Positions		
	FY 2014 Adopted	FY 2015 Proposed	FY 2016 Proposed
Operations Director	1	1	1
Customer Service and Toll Operations Manager	1	1	1
Administrative Assistant	1	1	1
Intern/Part time position*	0	1	0
Information Technology Director*	0	0	1
Administrative Assistant (shared with Finance)	0	0	0.5
Total Positions - Toll Operations	3	4	4.5

**FY 2016 Proposed Operating Budget
Toll Operations**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Salaries and Benefits					
Salaries & Wages					
Salary Expense-Regular	283,232	237,431	292,840	295,768	1.00%
Part Time Salary Expense			15,000		
Total Salaries	283,232	237,431	307,840	295,768	-3.92%
Benefits					
TCDRS	41,069	33,039	42,462	42,886	1.00%
FICA	13,881	10,417	14,252	14,415	1.14%
FICA MED	4,107	3,375	4,246	4,289	1.01%
Health Insurance Expense	40,680	18,137	35,616	35,616	0.00%
Life Insurance Expense	765	490	791	799	1.01%
Other Benefits	19,577	11,869	20,153	20,329	0.87%
Total Benefits	120,079	77,327	117,520	118,334	0.69%
Payroll Taxes					
Unemployment Taxes	2,160	(11)	2,160	2,160	0.00%
Total Payroll Taxes	2,160	(11)	2,160	2,160	0.00%
Total Salaries and Benefits	405,471	314,747	427,520	416,262	-2.63%
Administrative					
Administrative and Office Expenses					
IT Services				55,000	
Internet	5,000	412	5,000	-	-100.00%
Software Licenses				55,400	
Cell Phones	1,200	800	1,800	1,800	0.00%
Analog Telephone Service	15,000	2,455	15,000	3,000	-80.00%
Copy Machine	-	-	500	-	-100.00%
Meeting Expense	200	1,350	200	1,000	400.00%
Toll Tag Expense	300	239	150	300	100.00%
Parking	25	48	50	75	50.00%
Mileage Reimbursement	1,500	695	1,500	1,500	0.00%
Total Administrative and Office Expenses	23,225	5,999	24,200	118,075	387.91%
Office Supplies					
Office Supplies		328			
Computer Supplies		2,273		3,000	
Misc Materials & Supplies	2,000	538	2,000	2,000	0.00%
Postage Expense	50		-		
Total Office Supplies	2,050	3,139	2,000	5,000	150.00%
Communications and Public Relations					
Research Services		15			
Advertising Expense		490		5,200	
Promotional Items				7,500	
Direct Mail Printing				6,300	
Other Communication Expenses		427		500	
Total Communications and Public Relations	-	932	-	19,500	
Employee Development					
Subscriptions					
Memberships	3,500	2,497	5,000	5,000	0.00%
Continuing Education	1,500		1,500	1,500	0.00%

**FY 2016 Proposed Operating Budget
Toll Operations**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Professional Development	1,500		1,500	1,500	0.00%
Other Licenses		166			
Seminars and Conferences	4,000	1,520	3,000	3,000	0.00%
Travel	7,000	2,868	7,000	7,000	0.00%
Total Employee Development	17,500	7,051	18,000	18,000	0.00%
Total Administrative	42,775	17,121	44,200	160,575	263.29%

Operations and Maintenance

Operations and Maintenance Consulting

General Engineering Consultant	50,000		-		
GEC-Toll Ops Support			60,000	20,000	-66.67%
General System Consultant	175,000	111,927	175,000	175,000	0.00%
Total Ops and Maintenance Consulting	225,000	111,927	235,000	195,000	-17.02%

Road Operations and Maintenance

Landscape Maintenance		1,757			
Maintenance Supplies-Roadway	9,175	-	-	-	
Electricity - Roadways	175,000	108,438	150,000	160,000	6.67%
Total Road Operations and Maintenance	184,175	110,195	150,000	160,000	6.67%

Toll Processing and Collection Expense

Image Processing	1,260,000	1,898,229	3,000,791	4,527,740	50.88%
Tag Collection Fees	2,013,000	1,803,858	2,318,079	2,823,744	21.81%
Court Enforcement Costs	15,000	20,955	45,000	30,000	-33.33%
DMV Look-up Fees	-	2,754	7,000	4,000	-42.86%
Total Toll Processing and Collections	3,288,000	3,725,795	5,370,870	7,385,484	37.51%

Toll Operations Expense

Facility maintenance	-	67	-		
Generator Maintenance	20,000	6,300	27,700	10,000	-63.90%
Generator Fuel	9,000	749	6,000	6,000	0.00%
Fire and Burglar Alarm	3,060	370	-	500	
Elevator Maintenance	2,640	290	2,800	2,800	0.00%
Refuse	780	599	800	800	0.00%
Pest Control	1,536	1,988	1,600	1,600	0.00%
Custodial	4,440	2,581	5,440	2,000	-63.24%
Telecommunications	30,000	66,663	40,000	80,000	100.00%
Water	7,500	3,490	7,500	8,000	6.67%
ETC spare parts expense	30,000		130,000	-	-100.00%
Repair & Maintenance Toll Equip	5,000		5,000	500,000	9900.00%
Law Enforcement	250,000	188,888	257,500	265,225	3.00%
ETC Maintenance Contract	1,291,625	910,358	1,368,000	1,368,000	0.00%
ETC Development	125,000	-	125,000	-	-100.00%
ETC Testing	30,000	-	60,000	70,000	16.67%
Total Toll Operations	1,810,581	1,182,344	2,037,340	2,314,925	13.62%
Total Operations and Maintenance	5,507,756	5,130,261	7,793,210	10,055,409	29.03%

**FY 2016 Proposed Operating Budget
Toll Operations**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Other Expenses					
<i>Special Projects and Contingencies</i>					
HERO	1,629,000	1,063,904	1,400,000	1,400,000	0.00%
Special Projects	-	429,757	1,190,000	200,000	-83.19%
Other Contractual Svcs	-	-	30,000	30,000	0.00%
Contingency	105,000		105,000	100,000	-4.76%
Total Special Projects and Contingencies	1,734,000	1,493,662	2,725,000	1,730,000	-36.51%
Total Other Expenses	1,734,000	1,493,662	2,725,000	1,730,000	-36.51%
Total Expenses	7,690,002	6,955,790	10,989,930	12,362,246	12.49%

Communications

The primary role of the Communications Department is the development and facilitation of programs that advance the mission of the agency through strategic interaction with customers, stakeholders and the media. These efforts are generally classified into four general areas of specialization that include public relations and communication, community development and outreach, government relations and marketing.

Major Business Functions:

Public Relations and Communications: The business function of public relations involves the strategic communications process that builds mutually beneficial relationships between the Mobility Authority and its publics. Publics include customers, strategic partners, governmental organizations, community and civic groups, citizens as well as the general public. Activities include key message development, media relations, development of communication tools such as publications, presentations, collateral material, videos, websites, and social media to inform customers and stakeholders about the work of the Mobility Authority.

Community Development and Outreach/Government Relations: Provide public outreach direction and support on all Mobility Authority projects under development, represent the agency's interests in these projects and maintain working relationships with all stakeholders including government entities, neighborhoods, community organizations and the general public.

Marketing: Activities in the marketing area revolve primarily around the strategic promotion of the Mobility Authority and its facilities including 183A Toll, 290 Toll (Manor Expressway) and in the coming fiscal year, MoPac Express Lanes. Activities also support the promotion of ongoing projects and activities such as Environmental Studies and projects under construction.

FY 2015 Highlights and Accomplishments:

- Developed the agency's first graphic standards and branding guidelines manual to ensure a consistent look and feel for the Mobility Authority Brand and integrate that brand into ongoing Environmental Studies, and key strategic partnership activities. *Strategic Initiatives: Regional Mobility, Innovation*
- Implemented successful programs like Care Bag distribution, TreeFolks Partnership, and Ice Cream Truck Social as part of innovative efforts to manage

Communications

community expectations during construction of MoPac Improvement Project.

Strategic Initiatives: *Regional Mobility, Innovation*

- Provided ongoing communications support for the construction and opening of the Maha Loop/Kellam Road project, including a well-received Grand Opening event. *Strategic Initiatives: Regional Mobility, Innovation Economic Vitality.*
- Significantly increased the Mobility Authority's social media presence via Facebook and Twitter with targeted messages and posts aimed to engage more followers and fans. *Strategic Initiative: Innovation.*
- Conducted media relations outreach with targeted print, online and broadcast journalists, editors, managers and publishers to create mutually beneficial relationships and educate the media and the public about regional mobility initiatives as well as establish an executive voice for the Mobility Authority as a trusted and innovative transportation leader. *Strategic Initiatives: Regional Mobility*

FY 2016 Overview and Goals:

- Successfully complete the development phase for MoPac South, MoPac Intersections and 183 North; and transition these projects into design and construction. *Strategic Initiative: Regional Mobility, Innovation*
- Remain a resource on regional mobility issues and a steadfast advocate for short- and long-term transportation solutions. *Strategic Initiatives: Regional Mobility, Innovation*
- Rebuild the Mobility Authority website's design and content to reflect key messaging and branding and incorporate customer-facing product information about Express Lanes on MoPac; also work to enhance search engine optimization and metrics. *Strategic Initiatives, Innovation, Regional Mobility*
- Develop customer rewards programs to enhance TxTag adoption. *Strategic Initiatives, Innovation, Regional Mobility*
- Continue to implement programs designed to maintain positive relationship with community leaders, drivers, and neighbors regarding construction activities for the MoPac Improvement Project. Implement educational and outreach activities related to opening and operation of the MoPac North Express Lanes *Strategic Initiatives: Regional Mobility, Economic Vitality, Innovation*
- Develop community outreach program for 183 South construction project and begin implementing outreach activities designed to establish positive relationship with community leaders, drivers and nearby stakeholders/residents. *Strategic Initiatives: Regional Mobility, Economic Vitality, Innovation*

Communications

- Identify opportunities to enhance awareness of the Mobility Authority on existing roadways (signage, customer appreciation activities, etc.) *Strategic Initiatives: Regional Mobility, Innovation*

Key Measurement Indicators:

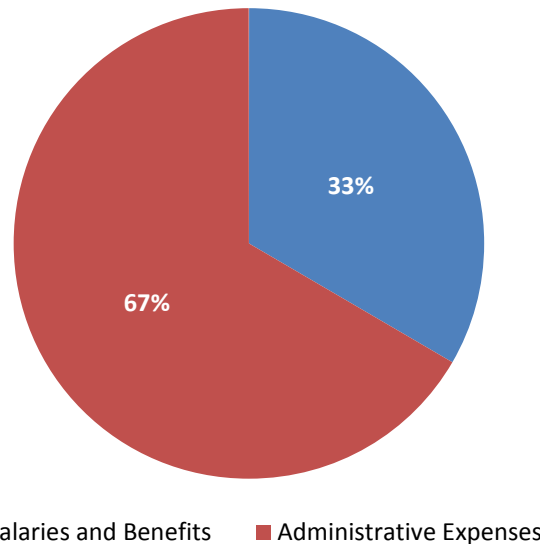
Measurement Description	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Stakeholder Meetings	125	120	100
Open Houses/Workshops	20	10	7

Communications

Summary of Expenses:

	FY 2014 Budget	FY 2015 Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ 216,043	\$ 148,433	\$ 395,878	166.70%
Administrative Expenses	431,700	698,300	789,300	13.03%
Operations and Maintenance	-	-	-	0.00%
Other Expenses	-	-	-	0.00%
Non Operating Expenses	-	-	-	0.00%
Total Expenses	647,743	846,733	1,185,178	39.97%

FY 2016 Proposed Expenses by Category



Authorized Personnel:

	Positions		
	FY 2014 Adopted	FY 2015 Proposed	FY 2016 Proposed
Communications Director	0	0	1
Community Relations Director**	1	1	1
Communications and Manager***	1	1	1
Communications and Specialist	1	0	0
Public Involvement Manager	1	1	1
Intern*	1	1	1
Total Positions - Communications	5	4	5

**FY 2016 Proposed Operating Budget
Communications Department**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Salaries and Benefits					
Salaries & Wages					
Salary Expense-Regular	155,400	72,521	94,500	312,251	230.42%
Part Time Salary Expense	-	-	9,000	9,000	
Total Salaries	155,400	72,521	103,500	321,251	210.39%
Benefits					
TCDRS	22,533	10,240	13,703	23,526	71.69%
FICA	10,174	4,525	5,859	10,060	71.70%
FICA MED	2,253	1,059	1,370	2,353	71.75%
Health Insurance Expense	14,284	11,993	16,421	25,206	53.50%
Life Insurance Expense	420	157	255	438	71.76%
Other Benefits	10,259	542	6,605	11,604	75.69%
Total Benefits	59,923	28,516	44,213	73,187	65.53%
Payroll Taxes					
Unemployment Taxes	720	10	720	1,440	100.00%
Total Payroll Taxes	720	10	720	1,440	100.00%
Total Salaries and Benefits	216,043	101,047	148,433	395,878	166.70%
Administrative					
Administrative and Office Expenses					
IT Services	-	1,773	-	-	
Software Licenses	-	1,601	-	-	
Cell Phones	600	909	600	600	0.00%
Local Delivery Services	500	-	500	500	0.00%
Community/Meeting/ Events	5,000	-	5,000	2,000	-60.00%
Meeting Expense	500	30	500	500	0.00%
Public Notices	2,000	-	2,000	2,000	0.00%
Toll Tag Expense	100	-	100	100	0.00%
Parking	-	57	-	-	
Mileage Reimbursement	1,000	172	1,000	1,000	0.00%
Total Administrative and Office Expenses	9,700	4,541	9,700	6,700	-30.93%
Office Supplies					
Books & Publications	-	18	150	150	0.00%
Office Supplies	-	1,101	-	-	
Other Reports-Printing	10,000	139	13,000	13,000	0.00%
Postage Expense	5,000	-	5,000	5,000	0.00%
Total Office Supplies	15,000	1,258	18,150	18,150	0.00%
Communications and Public Relations					
Graphic Design Services	40,000	5,546	50,000	50,000	0.00%
Website Maintenance and Redesign	35,000	4,385	65,000	100,000	53.85%
Research Services	50,000	3,866	50,000	50,000	0.00%
Communications and Marketing	140,000	122,838	150,000	250,000	66.67%
Advertising Expense	60,000	53,298	260,000	220,000	-15.38%
Direct Mail	5,000	420	5,000	10,000	100.00%
Video Production	20,000	-	30,000	20,000	-33.33%
Photography	10,000	-	10,000	10,000	0.00%
Radio/broadcast	10,000	-	10,000	10,000	0.00%
Other Public Relations	2,500	-	2,500	2,500	0.00%
Promotional Items	10,000	6,979	10,000	10,000	0.00%
Displays	5,000	159	5,000	5,000	0.00%

**FY 2016 Proposed Operating Budget
Communications Department**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Annual Report printing	7,000		10,000	14,000	40.00%
Direct Mail Printing	5,000		5,000	5,000	0.00%
Other Communication Expenses	-	290	-		
Total Communications and Public Relations	399,500	197,780	662,500	756,500	14.19%
Employee Development					
Subscriptions	500	806	500	500	0.00%
Memberships	1,000		1,000	1,000	0.00%
Continuing Education	-		250	250	0.00%
Professional Development	-		200	200	0.00%
Seminars and Conferences	3,000	950	3,000	3,000	0.00%
Travel	3,000		3,000	3,000	0.00%
Total Employee Development	7,500	1,756	7,950	7,950	0.00%
Total Administrative	431,700	205,334	698,300	789,300	13.03%
Total Expenses	647,743	306,381	846,733	1,185,178	39.97%

Legal Services

The Law Department exists to provide trusted legal advice and counsel to support and advance the mission of the Mobility Authority. The General Counsel and Legal Assistant work with the Board of Directors, the Executive Director, staff, and consultants to anticipate, identify, consider, and respond to legal issues. The Law Department provides information, advice, and guidance on compliance with applicable laws and represents the Authority's interests in its relationships with customers, other agencies, consultants, vendors, and the public. The Law Department coordinates and collaborates with outside counsel to provide resources and expertise to support the Mobility Authority's projects, programs, and operations.

Major Business Functions:

- Identify, research, and advise the Board, Executive Director, and staff on legal issues that arise in connection with Mobility Authority operations and functions.
- Ensure that the Board and management receive timely, sound legal advice concerning compliance with laws and regulations.
- Coordinate, review, and prepare the agenda and backup materials for Board meetings.
- Draft, review, and advise on documents that implement Mobility Authority programs and operations, including:
 - Resolutions and policy code provisions enacted by the Board;
 - Procurement documents such as bid solicitations, requests for information, requests for qualifications, requests for proposals, and other related documents;
 - Contracts with vendors and interlocal agreements other government agencies;
 - Documents required by open government and ethics laws, including responses to requests for public information and disclosures of conflicts of interest and personal financial information.
- Advise on the implementation, construction, and application of existing agreements and legal issues that may arise under those agreements.
- Collaborate with Mobility Authority staff and court officials in Williamson and Travis Counties to continuously improve toll collection and enforcement practices and strategies.
- Assist in managing Mobility Authority records and document retention systems to ensure compliance with legal requirements and best practices.
- Manage the appropriate, efficient use of resources and expertise for legal services provided by outside counsel.

Legal Services

FY 2015 Highlights and Accomplishments:

- Supported the Executive Director, lobby team, and Mobility Authority staff in responding to questions and issues raised by proposals discussed in the 84th Legislature that could affect the Mobility Authority.
- Worked with representatives of the Veterans Administration to confirm a disabled veteran's eligibility to be reimbursed by the VA for tolls incurred when traveling to a VA facility for medical care; and to share that information on the Mobility Authority's website.
- Drafted and implemented an Open Records response management plan.
- Created forms and document templates to increase efficiency and best practices in Mobility Authority contracting and agenda preparation processes.

FY 2016 Overview and Goals:

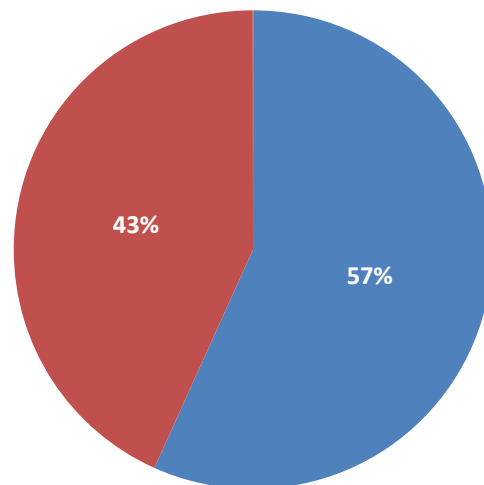
- Continue to manage and provide legal support for Mobility Authority governance, projects, and operations.
- Continue to create and revise document templates for contracting and agenda preparation processes.
- Provide support and focus strategies and procedures to improve toll collections by implementing creative enforcement strategies and methods authorized by state law, including procedures authorized by newly enacted state legislation.
- Continue to review, analyze, and recommend Policy Code revisions to comply with evolving legal requirements and best practices, and to provide necessary or desirable improvements.
- Research and possibly implement an improved document management application for housing Mobility Authority documents to complement other department applications.
- Explore and implement procedures with the Veterans Administration to facilitate and simplify the process for providing VA reimbursement to eligible disabled veterans of toll charges for travel to VA facilities for medical care.

Legal Services

Summary of Expenses:

	FY 2014 Budget	FY 2015 Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ 308,979	\$ 318,737	\$ 321,684	0.92%
Administrative Expenses	278,800	348,800	245,100	-29.73%
Operations and Maintenance	-	-	-	0.00%
Other Expenses	700	700	-	-100.00%
Non Operating Expenses	-	-	-	0.00%
Total Expenses	588,479	668,237	566,784	-15.18%

FY 2016 Proposed Expenses by Category



■ Salaries and Benefits ■ Administrative Expenses

Authorized Personnel:

	Positions		
	FY 2014 Adopted	FY 2015 Proposed	FY 2016 Proposed
Legal Counsel	1	1	1
Legal Assistant/Records Manager	1	1	1
Total Positions - Legal	2	2	2

**FY 2016 Proposed Operating Budget
Legal Services**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Salaries and Benefits					
Salaries & Wages					
Salary Expense-Regular	223,906	177,009	230,591	232,897	1.00%
Total Salaries	223,906	177,009	230,591	232,897	1.00%
Benefits					
TCDRS	32,466	25,936	33,436	33,770	1.00%
FICA	10,490	7,924	10,797	10,926	1.19%
FICA MED	3,247	2,685	3,344	3,377	0.99%
Health Insurance Expense	21,905	16,591	23,185	23,185	0.00%
Life Insurance Expense	605	358	623	629	0.96%
Other Benefits	14,920	8,009	15,321	15,460	0.91%
Total Benefits	83,633	61,503	86,706	87,347	0.74%
Payroll Taxes					
Unemployment Taxes	1,440	(20)	1,440	1,440	0.00%
Total Payroll Taxes	1,440	(20)	1,440	1,440	0.00%
Total Salaries and Benefits	308,979	238,491	318,737	321,684	0.92%
Administrative					
Administrative and Office Expenses					
Legal	250,000	128,672	320,000	220,000	-31.25%
IT Services	8,000	4,760	8,000	8,000	0.00%
Software Licenses	200	157	200	700	250.00%
Cell Phones	600	450	600	600	0.00%
Overnight Delivery Services	200	-	200	100	-50.00%
Local Delivery Services	100	4	100	100	0.00%
Meeting Expense	5,000	191	5,000	2,000	-60.00%
Parking	50	87	50	100	100.00%
Mileage Reimbursement	250	28	250	100	-60.00%
Total Administrative and Office Expenses	264,400	134,348	334,400	231,700	-30.71%
Office Supplies					
Books, Publications, & Online Research	6,000	1,953	6,000	5,300	-11.67%
Computer Supplies				700	
Postage Expense	100		100	100	0.00%
Total Office Supplies	6,100	1,953	6,100	6,100	0.00%
Employee Development					
Memberships	2,000	605	2,000	2,000	0.00%
Continuing Education	800		800	800	0.00%
Seminars and Conferences	2,500	1,150	2,500	2,500	0.00%
Travel	3,000	866	3,000	2,000	-33.33%
Total Employee Development	8,300	2,622	8,300	7,300	-12.05%
Total Administrative	278,800	138,923	348,800	245,100	-29.73%
Other Expenses					
Special Projects and Contingencies					
Other Contractual Svcs	200	-	200	-	-100.00%
Contingency	500	-	500	-	-100.00%
Total Special Projects and Contingencies	700	-	700	-	-100.00%
Total Other Expenses	700	-	700	-	-100.00%
Total Expenses	588,479	377,414	668,237	566,784	-15.18%

Engineering

The primary role of the Engineering Department is to provide leadership and direction for all engineering functions within the Mobility Authority.

Major Business Functions:

Project Inception and Feasibility: Coordinate with other transportation providers in the region (TxDOT, City of Austin, Travis County, and Williamson County) to assure that mobility needs for the region are defined and included in the Long Range Transportation Plan. Provide feasibility analysis for selected projects to evaluate implementation priority.

Project Development: Accurately program and develop priority projects to the appropriate level for implementation based on coordination with stakeholders. Stakeholders would include external – federal and state agencies, local governments and the general public. Internal stakeholders would include the Board of Directors, the Executive Director, Legal Department, Financial Team, Toll Operations Department, General Engineering Consultants and Public Relations Department. The deliverable may include schematic level design, or more complete design as well as the appropriate level of environmental documentation and clearance.

Project Implementation: Determine the appropriate project delivery method and oversight to provide the Authority with a project of the highest quality that meets the financial and timing constraints.

Roadway Maintenance: Quantifiable definition of appropriate levels of roadway maintenance that will drive the estimated maintenance costs for any given project over the life of any debt and beyond. Programmatic annual assessment of roadway conditions and estimated maintenance costs (needs) for the next fiscal year. Oversight of all maintenance activities performed on Authority roadways or other assets.

FY 2015 Highlights and Accomplishments:

- Successful procurement of a design-build developer for the 183(S) project. The Mobility Authority Board of Directors approved the selection of the highest ranking proposal for a \$581MM reconstruction project. This project the largest transportation improvement project in Central Texas in the past 10 years and has a major impact for mobility in the region. *Strategic Initiatives: Regional Mobility, Economic Vitality, Sustainability*

Engineering

- Continued progress on the MoPac Improvement Project. *Strategic Initiatives: Regional Mobility, Economic Vitality*
- Completion of final design and award of construction contract for the 183A / 183 intersection improvements. *Strategic Initiatives: Regional Mobility*
- Successful negotiation with TxDOT for the Mobility Authority to undertake routine maintenance activities on all Mobility Authority roadways including TxDOT on-system frontage roads. This arrangement allows the Authority to procure and oversee the Performance Based Maintenance contract and have TxDOT reimburse the Authority for its pro-rata share of routine maintenance. *Strategic Initiatives: Sustainability, Innovation*
- The Mobility Authority is the primary agency performing a lead role for environmental clearance of two significant projects in the region; 183(N) Express Lanes and MoPac South Express Lanes. *Strategic Initiative: Mobility, Sustainability, Economic Vitality*
- Significant progress continues on the remaining 3 environmental studies we have partnered with TxDOT to accomplish; US 290 at the “Y”, SH 71(E), 45(SW). *Strategic Initiative: Sustainability, Mobility, Economic Vitality*

FY 2016 Overview and Goals:

- Successful financing and issuance of Notice to Proceed for the 183(S) (Bergstrom Expressway) Project. *Strategic Initiative: Mobility, Economic Vitality, Sustainability*
- Successful procurement of a Best Value contractor allowing the Mobility Authority direct contracting control for maintenance activities along Mobility Authority corridors. *Strategic Initiative: Sustainability, Innovation*
- Continue the process of lessoned learned full circle through listening sessions with industry to find more effective ways to deal with designers, construction contractors and design-builders. *Strategic Initiative: Innovation, Sustainability*
- Define segregated roles and responsibilities for the two GEC firms with respect to roadway operations. This will create a distinction between the firm that assesses repairs and the firm that is responsible for oversight of the repairs. *Strategic Initiatives: Innovation, Sustainability*

Key Measurement Indicators:

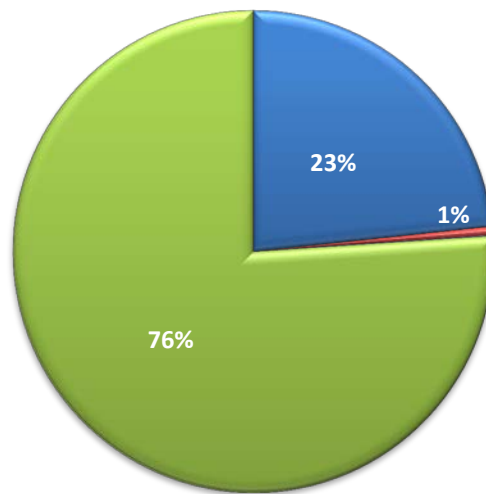
Measurement Description	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Project on Schedule	100%	100%	100%
Project on Budget	100%	100%	100%

Engineering

Summary of Expenses:

	FY 2014 Budget	FY 2015 Budget	FY 2016 Proposed Budget	Increase (Decrease)
Salaries and Benefits	\$ 563,526	\$ 711,567	\$ 910,152	27.91%
Administrative Expenses	16,700	20,600	23,350	13.35%
Operations and Maintenance	2,216,500	2,247,500	2,963,750	31.87%
Other Expenses	-	-	-	0.00%
Non Operating Expenses	-	-	-	0.00%
Total Expenses	2,796,726	2,979,667	3,897,252	30.79%

FY 2016 Proposed Expenses by Category



■ Salaries and Benefits
 ■ Administrative Expenses
 ■ Operations and Maintenance

Authorized Personnel:

	Positions		
	FY 2014 Adopted	FY 2015 Proposed	FY 2016 Proposed
Engineering Director	1	1	1
Project Management Director	0	1	1
Engineering Manager	1	1	1
Maintenance Position*	0	0	1
Construction and Maintenance Manager	1	1	1
Administrative Assistant	1	1	1
Total Positions - Engineering	4	5	6

*Not currently filled

**FY 2016 Proposed Operating Budget
Engineering Services**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
Salaries and Benefits					
Salaries & Wages					
Salary Expense-Regular	401,857	376,873	511,016	671,077	31.32%
Contractual Employees Expense	5,000	-	-	-	
Total Salaries	406,857	376,873	511,016	671,077	31.32%
Benefits					
TCDRS	58,269	53,158	74,597	86,431	15.86%
FICA	20,922	20,372	26,312	30,379	15.46%
FICA MED	5,827	5,489	7,460	8,643	15.86%
Health Insurance Expense	40,922	49,250	60,878	69,299	13.83%
Life Insurance Expense	1,085	737	1,110	1,609	44.95%
Other Benefits	26,764	15,418	27,314	39,114	43.20%
Total Benefits	153,789	144,424	197,671	235,475	19.12%
Payroll Taxes					
Unemployment Taxes	2,880	8	2,880	3,600	25.00%
Total Payroll Taxes	2,880	8	2,880	3,600	25.00%
Total Salaries and Benefits	563,526	521,306	711,567	910,152	27.91%
Administrative					
Administrative and Office Expenses					
Human Resources		750	-		
Cell Phones	2,500	3,777	4,000	5,500	37.50%
Overnight Delivery Services		22	-		
Repair & Maintenance-General		1,491	-		
Meeting Expense	100	-	500	500	0.00%
Toll Tag Expense	2,000	676	1,000	1,000	0.00%
Parking	100	101	100	100	0.00%
Mileage Reimbursement	2,000	1,168	3,000	3,000	0.00%
Total Administrative and Office Expenses	6,700	7,983	8,600	10,100	17.44%
Office Supplies					
Computer Supplies		2,221	-	1,500	
Office Supplies-Printed		154	-		
Misc Materials & Supplies	500	138	500	-	-100.00%
Total Office Supplies	500	2,512	500	1,500	200.00%
Communications and Public Relations					
Other Communication Expenses	-	4,800	-	-	
Total Communications and Public Relations	-	4,800	-	-	
Employee Development					
Continuing Education		100	-		
Professional Development	-	4,743	-	-	
Other Licenses	500	240	500	750	50.00%
Seminars and Conferences	3,000	4,245	3,000	5,000	66.67%
Travel	6,000	1,946	8,000	6,000	-25.00%
Total Employee Development	9,500	11,274	11,500	11,750	2.17%
Total Administrative	16,700	26,570	20,600	23,350	13.35%
Operations and Maintenance					
Operations and Maintenance Consulting					
General Engineering Consultant	625,000	-	520,500	250,000	-51.97%

**FY 2016 Proposed Operating Budget
Engineering Services**

Account Name	Budget Amount FY 2014	FY 2015 Actual as of 4/30/2015	Budget Amount FY 2015	Proposed Budget FY 2016	% Change From Prior Year
GEC-Trust Indenture Support	75,000	134,488	69,500	142,000	104.32%
GEC-Financial Planning Support	50,000	7,179	47,000	10,000	-78.72%
GEC-Toll Ops Support	5,000	7,522	-	-	
GEC-Roadway Ops Support	200,000	270,274	187,000	261,000	39.57%
GEC-Technology Support	35,000	-	150,000	15,000	-90.00%
GEC-Public Information Support	10,000	738	1,000	-	-100.00%
GEC-General Support	200,000	288,234	225,000	318,000	41.33%
Traffic and Revenue Consultant	-	11,248	-	-	
Total Ops and Maintenance Consulting	1,200,000	719,682	1,200,000	996,000	-17.00%
Road Operations and Maintenance					
Roadway Operations					
Roadway Maintenance	750,000	420,523	750,000	1,800,000	140.00%
Landscape Maintenance	250,000	136,261	250,000	110,000	-56.00%
Signal & Illumination Maint	-	63,365	-	20,000	
Maintenance Supplies-Roadway		251		30,000	
Tools & Equipment Expense	500	227	500	250	-50.00%
Gasoline	5,500	1,965	6,000	6,000	0.00%
Repair & Maintenance-Vehicles	500	2,558	1,000	1,500	50.00%
Electricity - Roadways	-		30,000	-	
Total Road Operations and Maintenance	1,006,500	625,151	1,037,500	1,967,750	89.66%
Toll Operations Expense					
Facility maintenance	-		-	-	
Emergency Maintenance	10,000		10,000	-	-100.00%
Total Toll Operations	10,000	-	10,000	-	-100.00%
Total Operations and Maintenance	2,216,500	1,344,832	2,247,500	2,963,750	31.87%
Other Expenses					
Special Projects and Contingencies					
Contingency	-	-	-	-	
Total Special Projects and Contingencies	-	-	-	-	
Total Other Expenses	-	-	-	-	
Total Expenses	2,796,726	1,892,708	2,979,667	3,897,252	30.79%

Consolidated Staffing Schedule

Consolidated Staffing Schedule

Authorized Personnel:	Positions		
	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed
<u>Administration</u>			
Executive Director	1	1	1
Deputy Director	1	1	1
Assistant to Executive Director	1	1	1
Receptionist	1	1	1
Intern*	1	1	1
<u>Financial Services</u>			
CFO	1	1	1
Controller	1	1	1
Fiscal Analyst	1	1	1
Administrative Assistant (shared with Operations)*	0	0	0.5
<u>Toll Operations</u>			
Operations Director	1	1	1
Customer Service and Toll Operations Manager	1	1	1
Administrative Assistant	1	1	1
Information Technology Director*	0	0	1
Administrative Assistant (shared with Finance)*	0	0	0.5
Intern/Part-time position*	0	1	0
<u>Communications and Marketing</u>			
Communications Director	0	0	1
Community Relations Director**	1	1	1
Communications Manager	1	1	1
Public Outreach Manager	1	1	1
Communications and Marketing Specialist	1	0	0
Intern*	1	1	1
<u>Legal</u>			
Legal Counsel	1	1	1
Administrative Assistant	1	1	1
<u>Engineering</u>			
Engineering Director	1	1	1
Project Management Director	0	1	1
Engineering Manager	1	1	1
Maintenance*	0	0	1
Construction and Maintenance Manager	1	1	1
Administrative Assistant	1	1	1
Total Positions	22	23	26

*Positions currently not filled

**This position is funded through the MoPac Improvement Project

Capital Budget, Renewal and Replacement Fund, Intersection Project

Capital Budget

Vehicle for Maintenance	\$ 25,000
Replace Phone System (total project \$45,000)	\$ 32,000
	<u>\$ 57,000</u>

Renewal and Replacement Fund

Beginning Balance July 1, 2015	\$ 511,000
Ending Balance - June 30, 2016	<u>\$ 511,000</u>

183A/183 Intersection Project

Balance July 1, 2015	\$ -
Transfer in from other RMA sources	2,300,000
183A/183 Intersection Project	(2,300,000)
Ending Balance - June 30, 2016	<u>\$ -</u>

System Operating Budget

System Operating Costs

Toll Operations	Operating Expenses	\$ 12,362,246
Finance Department	Insurance Expense	180,000
Finance Department	Trustee Expense	16,000
Finance Department	Salaries	286,128
Finance Department	Rent	525,000
Finance Department	Contractual	131,500
Finance Department	Materials and Supplies	21,300
Legal	Salaries	128,674
Legal	Contractual	110,000
Communications	Salaries	197,939
Communications	Contractual	265,000
Communications	Materials and Supplies	11,100
Engineering	Salaries	273,046
Engineering	Contractual	318,800
Administration	Salaries	530,987
Total System Operating Costs		\$ 15,357,719

Debt Service Schedules

Debt Issue	Date of Issue	Date of Maturity	Average Interest Rates	Amount Issued	Amount Outstanding 7/1/2015	Accreted Value 7/1/2015
2013 Senior Lien Revenue Refunding Bonds	5/1/2013	1/1/2043	3.00% - 5.00%	\$ 155,810,000	\$ 152,555,000	
2013 Senior Lien Revenue Put Bonds	5/1/2013	1/4/2016	3.00%	30,000,000	30,000,000	
2013 Subordinate Lien Revenue Refunding Bonds	5/1/2013	1/1/2042	3.00% - 5.00%	103,960,000	102,530,000	
2013 American Bank Loan	6/27/2013	1/1/2019	2.25%	5,300,000	5,300,000	
2011 Regions Loan (Revolving Line of Credit)	11/1/2011	11/1/2014	30 bps over LIBOR	5,000,000	1,730,258	
2011 Senior Lien Revenue Bonds	6/29/2011	1/1/2046	5.75% - 6.25%	295,930,000	295,930,000	
2011 Senior Lien Capital Appreciation Bonds	6/29/2011	1/1/2026	5.90% - 6.50%	9,999,944	9,999,944	12,811,034
2011 Subordinated Lien Revenue Bonds	6/29/2011	1/1/2041	6.75%	70,000,000	70,000,000	
2010 Senior Lien Revenue Bonds	3/1/2010	1/1/2040	5.75%	59,880,000	59,740,000	
2010 Senior Lien Capital Appreciation Bonds	3/1/2010	1/1/2040	7.20% - 7.85%	34,999,710	34,999,710	51,978,598
Total Debt Service				\$ 770,879,654	\$ 762,784,912	

Debt Service Schedules

	Principal	Regular Interest	Accreted Interest	Capitalized Interest
2013 Senior Lien Refunding Bonds				
1/1/2016	4,675,000	3,813,875		
7/1/2016		3,697,000		
2013 Put Bonds*				
1/1/2016		450,000		
7/1/2016		582,750		
2013 Subordinate Lien Refunding Bonds				
1/1/2016	500,000	2,563,250		
7/1/2016		2,550,750		
2010 Senior Lien CABs				
1/1/2016			1,974,036	
7/1/2016			2,049,576	
2010 Senior Lien Current Interest Bonds				
1/1/2016		1,721,550		
7/1/2016		1,721,550		
2011 Senior Lien				
1/1/2016		8,946,606		
7/1/2016		8,946,606		
2011 Senior Lien CABs				
1/1/2016			402,499	
7/1/2016			414,998	
2011 Subordinated Lien				
1/1/2016		2,362,500		
7/1/2016		2,362,500		
2011 Regions Loan		100,000		
Total Debt Service	\$5,175,000	\$ 39,818,937	\$ 4,841,109	\$ -

*Bonds to be refunded in FY 2016

Capital Improvement Program

Capital Improvement Projects as of July 1, 2015

Project Name	Estimated Total Project Cost	State/Federal Funding	Funding Source
Mopac Express Lanes Project - North (to completion)	199,500,000	199,500,000	Category 2, Category 7, Category 12 Funding and Short-Term Financing
US 183 South (to completion)	743,000,000	147,000,000	Category 2 and Category 12 Funding, Revenue Bonds, TIFIA loan
US 183/183A Intersection Improvements (to completion)	6,300,000	100,000	TxDOT Pass-Through Agreement, Private Developer, General Fund
Mopac Express Lanes Project - South (to construction)	16,500,000	16,500,000	Proposition 12 Funding
SH 45 SW (to completion)	103,000,000	28,000,000	TxDOT Grant, TxDOT Loan, Hays and Travis Counties
US 290 West - The "Y" (to environmental clearance)	3,100,000	3,100,000	Category 2 and Category 12 Funding
US 183 N Express Lanes (to environmental clearance)	7,200,000	7,200,000	Category 7 Funding
Maha Loop/Elroy Road	16,600,000	-	Travis County
	\$ 1,095,200,000	\$ 401,400,000	

Funding Sources Descriptions:

Category 2 - Metropolitan Area Corridor Projects (Federal)

Category 7 - Statewide Transportation Program - Metropolitan Mobility/Rehabilitation (Federal)

Category 12 - Commission Strategic Priority (State/Federal)

Proposition 12 - General Obligation Bond Projects (State)